



National Public Radio, Inc.

Consolidated Financial Statements,
Supplemental Schedules, and
Independent Auditor's Report
As of and for the years ended
September 30, 2023 and 2022

The report accompanying these financial statements was issued by
BDO USA, P.C. a Virginia professional corporation, and the U.S. member of BDO
International Limited, a UK company limited by guarantee.



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Independent Auditor's Report

To the Board of Directors
National Public Radio, Inc.
Washington, D.C.

Opinion

We have audited the consolidated financial statements of National Public Radio, Inc. and its subsidiaries ("NPR"), which comprise the consolidated statements of financial position as of September 30, 2023 and 2022, and the related consolidated statements of activities, changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of NPR as of September 30, 2023 and 2022, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America ("GAAS"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of NPR and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about NPR's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.



Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of NPR's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about NPR's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Other Matters

Supplementary Information

Our audits were performed for the purpose of forming an opinion on the consolidated financial statements as a whole. The National Public Radio, Inc. (Parent Company Only) and NPR Foundation statements of financial position and statements of activities are presented for the purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of



management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

BDO USA, P.C.

McLean, Virginia
January 22, 2024

Consolidated Financial Statements

National Public Radio, Inc.

Consolidated Statements of Financial Position

<i>September 30,</i>	2023	2022
Assets		
Cash and cash equivalents	\$ 28,337,386	\$ 30,163,422
Restricted cash	3,024,822	3,068,060
Accounts receivable, net	37,927,600	40,886,602
Pledges receivable, net	12,772,718	16,268,014
Investments	477,940,597	470,449,046
Property and equipment, net	193,754,773	200,287,952
Operating lease right-of-use assets	8,389,744	9,545,443
Prepaid expenses and other assets	9,446,187	9,218,211
Goodwill	182,301	364,581
Total assets	\$ 771,776,128	\$ 780,251,331
Liabilities and Net Assets		
Liabilities		
Accounts payable and accrued expenses	\$ 16,745,916	\$ 15,344,252
Accrued compensation, benefits, and taxes	20,634,414	21,229,859
Acquired programming obligations	2,618,997	3,591,392
Deferred revenue	22,591,029	24,000,394
Accrued interest payable	2,760,952	2,803,767
Other liabilities	2,556,747	2,909,182
Conditional contribution refundable advances	1,416,564	2,255,984
Operating lease liabilities	10,240,667	11,525,185
Bonds payable	180,820,000	185,680,000
Total liabilities	260,385,286	269,340,015
Commitments and contingencies		
Net assets		
Net assets without donor restrictions:		
Undesignated	46,445,505	56,888,969
Board-designated	94,283,974	88,095,870
Noncontrolling interest	948,324	1,203,902
Total net assets without donor restrictions	141,677,803	146,188,741
Net assets with donor restrictions	369,713,039	364,722,575
Total net assets	511,390,842	510,911,316
Total liabilities and net assets	\$ 771,776,128	\$ 780,251,331

See accompanying notes to the consolidated financial statements.

National Public Radio, Inc.

Consolidated Statements of Activities

<i>Years ended September 30,</i>	2023	2022
Changes in net assets without donor restrictions		
Revenues, gains, and other support		
Revenue from contracts with customers:		
Core and other programming fees	\$ 96,172,351	\$ 93,289,053
Corporate sponsorships	101,049,318	135,292,987
Public Radio Satellite System contract	4,797,352	3,303,650
Satellite interconnection and distribution	9,169,267	8,818,684
Commercial programming distribution	11,542,265	8,573,379
Commissions	2,866,416	4,401,430
Licensing of intellectual property	4,938,749	2,861,805
Event and show ticket sales	4,013,911	1,716,497
Other revenue	2,660,786	2,741,179
Total revenue from contracts with customers	237,210,415	260,998,664
Contributions of cash and other financial assets	26,618,189	26,251,889
Return on investments, net	12,482,110	(9,015,030)
Contributions of nonfinancial assets	1,945,282	2,357,919
Miscellaneous revenue	1,477,394	525,889
Net assets released from donor restrictions	38,945,557	27,970,600
Total revenues, gains, and other support	318,678,947	309,089,931
Expenses and losses		
Compensation, benefits, and taxes	210,084,765	200,653,565
Content acquisition and production	32,979,611	37,778,313
Miscellaneous contracted services	24,298,260	23,861,013
Facilities lease, utilities, taxes, and related expenses	7,448,629	7,528,512
Connectivity, supplies, postage, and other office expenses	5,853,983	5,367,487
Satellite space and equipment	456,678	1,912,729
Repairs and maintenance	5,210,242	3,888,335
Travel, conferences, meetings, and events	6,643,334	5,472,881
Marketing	4,815,802	6,973,253
Grants and assistance to third parties	1,090,717	1,209,732
Depreciation and amortization	8,640,852	8,010,124
Interest expense	5,564,719	5,630,785
Donated goods and services	1,945,282	2,357,919
Other	8,096,811	5,629,591
Total expenses and losses	323,129,685	316,274,239
Decrease in net assets without donor restrictions	(4,450,738)	(7,184,308)
Changes in net assets with donor restrictions		
Contributions of cash and other financial assets	10,969,912	11,315,565
Split-interest agreement contributions	297,710	178,020
Return on investments, net	32,668,399	(27,756,866)
Net assets released from donor restrictions	(38,945,557)	(27,970,600)
Increase (decrease) in net assets with donor restrictions	4,990,464	(44,233,881)
Change in net assets	539,726	(51,418,189)
Net assets, beginning of year	510,911,316	562,413,505
Minus: Distributions to noncontrolling interest	(60,200)	(84,000)
Net assets, end of year	\$ 511,390,842	\$ 510,911,316

See accompanying notes to the consolidated financial statements.

National Public Radio, Inc.

Consolidated Statements of Changes in Net Assets

	Net assets without donor restrictions			Net assets with donor restrictions	Total
	Parent	Noncontrolling Interest	Total		
Net assets, October 1, 2021	\$ 152,169,346	\$ 1,287,703	\$ 153,457,049	\$ 408,956,456	\$ 562,413,505
(Minus) Plus: Change in net assets for the year ending September 30, 2022	(7,184,507)	199	(7,184,308)	(44,233,881)	(51,418,189)
Minus: Distribution to Noncontrolling Interest	—	(84,000)	(84,000)	—	(84,000)
Net assets, September 30, 2022	144,984,839	1,203,902	146,188,741	364,722,575	510,911,316
(Minus) Plus: Change in net assets for the year ending September 30, 2023	(4,255,360)	(195,378)	(4,450,738)	4,990,464	539,726
Minus: Distribution to Noncontrolling Interest	—	(60,200)	(60,200)	—	(60,200)
Net assets, September 30, 2023	\$ 140,729,479	\$ 948,324	\$ 141,677,803	\$ 369,713,039	\$ 511,390,842

See accompanying notes to the consolidated financial statements.

National Public Radio, Inc.

Consolidated Statements of Functional Expenses

<i>Year ended September 30,</i>	Program Services			Supporting Services				2023
	Content production and distribution	Digital, content support, and other	Total program services	Management and general	Fundraising	Facilities and Information Technology	Total supporting services	
Compensation, benefits, and taxes	\$ 128,534,609	\$ 23,533,877	\$ 152,068,486	\$ 42,389,904	\$ 4,977,734	\$ 10,648,641	\$ 58,016,279	\$ 210,084,765
Content acquisition and production	32,725,101	55,945	32,781,046	194,488	—	4,077	198,565	32,979,611
Miscellaneous contracted services	4,898,936	6,687,574	11,586,510	7,007,970	610,100	5,093,680	12,711,750	24,298,260
Facility lease, utilities, taxes, and related expenses	1,247,156	—	1,247,156	2,456,339	6,465	3,738,669	6,201,473	7,448,629
Connectivity, supplies, postage, and other office expenses	2,358,011	757,794	3,115,805	918,044	47,439	1,772,695	2,738,178	5,853,983
Satellite space and equipment	456,678	—	456,678	—	—	—	—	456,678
Repairs and maintenance	1,279,527	579,022	1,858,549	22,906	—	3,328,787	3,351,693	5,210,242
Travel, conferences, meetings, and events	5,106,932	85,932	5,192,864	901,320	471,461	77,689	1,450,470	6,643,334
Marketing	139,633	2,843,553	2,983,186	1,820,018	12,598	—	1,832,616	4,815,802
Grants and assistance to third parties	1,090,717	—	1,090,717	—	—	—	—	1,090,717
Depreciation and amortization	303,275	189,021	492,296	258,351	—	7,890,205	8,148,556	8,640,852
Interest	—	—	—	—	—	5,564,719	5,564,719	5,564,719
Donated goods and services	—	1,279,274	1,279,274	666,008	—	—	666,008	1,945,282
Other	3,727,475	329,417	4,056,892	3,120,750	776,469	142,700	4,039,919	8,096,811
Total expenses and losses	\$ 181,868,050	\$ 36,341,409	\$ 218,209,459	\$ 59,756,098	\$ 6,902,266	\$ 38,261,862	\$ 104,920,226	\$ 323,129,685

Continued on the next page

National Public Radio, Inc.

Consolidated Statements of Functional Expenses (Continued)

<i>Year ended September 30,</i>	Program Services			Supporting Services				2022
	Content production and distribution	Digital, content support, and other	Total program services	Management and general	Fundraising	Facilities and Information Technology	Total supporting services	
Compensation, benefits, and taxes	\$ 121,521,523	\$ 20,117,720	\$ 141,639,243	\$ 43,640,299	\$ 4,753,758	\$ 10,620,265	\$ 59,014,322	\$ 200,653,565
Content acquisition and production	37,611,007	11,821	37,622,828	143,270	26	12,189	155,485	37,778,313
Miscellaneous contracted services	2,825,874	8,224,697	11,050,571	8,766,434	436,751	3,607,257	12,810,442	23,861,013
Facility lease, utilities, taxes, and related expenses	1,242,171	—	1,242,171	2,596,420	3,319	3,686,602	6,286,341	7,528,512
Connectivity, supplies, postage, and other office expenses	1,373,991	632,033	2,006,024	1,371,560	85,278	1,904,625	3,361,463	5,367,487
Satellite space and equipment	1,912,729	—	1,912,729	—	—	—	—	1,912,729
Repairs and maintenance	693,344	—	693,344	77,700	—	3,117,291	3,194,991	3,888,335
Travel, conferences, meetings, and events	3,929,200	78,219	4,007,419	1,016,520	205,113	243,829	1,465,462	5,472,881
Marketing	55,558	2,626,759	2,682,317	4,284,734	6,202	—	4,290,936	6,973,253
Grants and assistance to third parties	1,089,732	—	1,089,732	120,000	—	—	120,000	1,209,732
Depreciation and amortization	334,354	259,136	593,490	572,616	—	6,844,018	7,416,634	8,010,124
Interest	—	—	—	—	—	5,630,785	5,630,785	5,630,785
Donated goods and services	—	1,279,274	1,279,274	1,078,645	—	—	1,078,645	2,357,919
Other	4,376,940	1,085,735	5,462,675	(105,961)	141,851	131,026	166,916	5,629,591
Total expenses and losses	\$ 176,966,423	\$ 34,315,394	\$ 211,281,817	\$ 63,562,237	\$ 5,632,298	\$ 35,797,887	\$ 104,992,422	\$ 316,274,239

See accompanying notes to the consolidated financial statements.

National Public Radio, Inc.

Consolidated Statements of Cash Flows

<i>Years ended September 30,</i>	2023	2022
Cash flows from operating activities		
Change in net assets	\$ 539,726	\$ (51,418,189)
Adjustments to reconcile change in net assets to net cash (used in) provided by operating activities:		
Depreciation	8,458,572	7,827,845
Amortization of goodwill	182,280	182,280
Change in allowance for doubtful accounts	(1,343,594)	(556,897)
Change in discount on multi-year pledges receivable	(293,730)	(52,847)
Contributed securities	(1,192,788)	(2,227,687)
Proceeds from sale of contributed securities	1,192,788	2,227,687
Contributions restricted for investment in perpetual endowment	(151,250)	(807,398)
Net realized and unrealized (gains) losses on investments	(41,148,758)	39,522,080
Investment returns restricted for reinvestment	(33,035)	—
Noncash lease expense	1,155,699	1,313,378
Decrease (increase) in assets:		
Accounts receivable	4,302,596	4,733,145
Pledges receivable	3,789,026	4,108,528
Prepaid expenses and other assets	388,528	(2,506,281)
Increase (decrease) in liabilities:		
Accounts payable and accrued expense	914,842	2,325,135
Accrued compensation, benefits, and taxes	(595,445)	(3,635,856)
Acquired programming obligations	(972,395)	(1,523,547)
Deferred revenue	(1,409,365)	1,659,322
Accrued interest payable	(42,815)	(23,727)
Other liabilities	(352,435)	725,770
Conditional contribution refundable advances	(839,420)	260,105
Principal reduction in operating lease liabilities	(1,284,518)	(748,941)
Net cash (used in) provided by operating activities	(28,735,491)	1,383,905
Cash flows from investing activities		
Purchases of investments	(450,772,703)	(456,748,854)
Proceeds from sale and maturities of investments	484,429,910	480,622,246
Purchases of property and equipment	(1,438,571)	(10,875,630)
Net cash provided by investing activities	32,218,636	12,997,762
Cash flows from financing activities		
Proceeds from contributions restricted for:		
Investment in perpetual endowment	151,250	807,398
Investment subject to annuity trust agreements	(616,504)	(247,218)
Other financing activities:		
Investment returns restricted for reinvestment	33,035	—
Payments on bonds payable	(4,860,000)	(3,300,000)
Distribution to members	(60,200)	(84,000)
Net cash used in financing activities	(5,352,419)	(2,823,820)
Change in cash, cash equivalents, and restricted cash	(1,869,274)	11,557,847
Cash, cash equivalents, and restricted cash, beginning of year	33,231,482	21,673,635
Cash, cash equivalents, and restricted cash, end of year	\$ 31,362,208	\$ 33,231,482

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National Public Radio, Inc.

Consolidated Statements of Cash Flows (Continued)

<i>Years ended September 30,</i>	2023	2022
Supplemental data		
Accrued purchases of property and equipment	\$ 760,399	\$ 273,576
Cash paid for interest	\$ 5,607,457	\$ 5,654,989
Cash paid for income taxes	\$ 49,269	\$ 31,372
Cash paid for operating leases	\$ 1,427,702	\$ 896,088

See accompanying notes to the consolidated financial statements.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 1—Description of the Company

National Public Radio, Inc. (“NPR Inc.”) a nonprofit membership corporation incorporated in 1970 following passage of the Public Broadcasting Act of 1967, as amended (see 47 U.S.C. §396; the “Act”), works collaboratively with its member public radio station licensees to create a more informed public, one that is challenged and invigorated by a deeper understanding and appreciation of events, ideas, and cultures. NPR Inc. carries out its mission by producing, acquiring, and distributing noncommercial programming that meets the highest standards of public service in journalism and cultural expression; representing its member stations in matters of their mutual interest; and providing satellite interconnection for the entire public radio system.

NPR Inc. is governed by a 23-member Board of Directors (“NPR Inc. Board”), which consists of 12 individual member station managers who are elected by their fellow NPR Inc. members, and 11 other directors. The 11 other directors include NPR Inc.’s President, the Chairperson of the NPR Foundation (“Foundation”) Board of Trustees (“Foundation Board”), and nine prominent members of the public elected by the NPR Inc. Board and confirmed by NPR Inc. members.

Note 2—Summary of Significant Accounting Policies

A. Basis of Presentation—The consolidated financial statements exclude NPR Inc.’s members because those entities are legally and operationally distinct from NPR Inc. Included are the accounts of NPR Inc. and the following wholly owned or controlled entities:

- American Coalition for Public Radio (“ACPR”)—Incorporated in 2017, ACPR supports the educational mission of publicly funded, noncommercial, educational radio stations, networks, and systems (collectively, “Public Radio”). ACPR’s principal activities focus on soliciting and disseminating information about Public Radio by way of ProtectMyPublicMedia.org and related social media channels. ProtectMyPublicMedia.org and the related social media channels also include selected examples of Public Radio content and encourage the public to share their views about Public Radio publicly and with their elected representatives. ProtectMyPublicMedia.org and the related social media channels are co-owned and co-managed by ACPR and APTS Action, Inc., an organization affiliated with America’s Public Television Stations (“APTS”). ACPR is not affiliated with either APTS or APTS Action, Inc.

ACPR also operates the noncomMUSIC Alliance and the Alliance of Rural Public Media, and it disseminates information through noncommusic.org, ruralpublic.org, and related social media channels. The noncomMUSIC Alliance is a group of Public Radio music stations, musicians, and other organizations dedicated to providing information about the work of Public Radio as an essential component of music discovery, curation, preservation, performance, and community and helping Public Radio music stations serve their communities. The Alliance of Rural Public Media is a group of Public Radio stations who serve rural audiences and seeks to inform lawmakers and audiences about the critical work of rural public radio stations across the country. It aims to secure robust federal funding and promote public policies that ensure that rural public radio stations can continue providing indispensable local news, emergency services and preservation of local culture through music and other programming.

ACPR is governed by a three-member Board of Directors, which is currently composed of two senior staff members from NPR Inc. and one non-staff member appointed by the Chairperson of the NPR Inc. Board (presently, a former NPR Inc. Board member and current Foundation Board member).

In 2023 and 2022, NPR Inc. is ACPR’s principal funder.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 2—Summary of Significant Accounting Policies (Continued)

A. Basis of Presentation (Continued)

- Foundation—Incorporated in 1992, the Foundation is a nonprofit supporting organization organized and operated exclusively for the benefit of its sole member, NPR Inc. The Foundation supports NPR Inc. through various activities such as soliciting charitable contributions, conducting fundraising events, and managing an endowment fund for the benefit of NPR Inc.

The Foundation disburses funds it raises and earns on the endowment to NPR Inc. for the operation, promotion, development, capital expansion, and other valid purposes of NPR Inc. subject to donor restrictions.

The Foundation is governed by a board of up to 60 elected Trustees. Additionally, NPR Inc.'s President, the NPR Inc. Board Chairperson, and the Chairperson of the NPR Inc. Board's Development Committee are ex-officio Trustees of the Foundation. NPR Inc.'s President and Board Chairperson are also NPR Inc.'s official voting representatives on the Foundation Board. Furthermore, certain provisions of the Foundation's Bylaws may only be amended or repealed by an affirmative vote of NPR Inc., provided such action is authorized, in advance, by a two-thirds vote cast at a meeting, duly called, and at which a quorum was present, of the NPR Inc. Board.

- NPR Asset Holding Company, Inc. ("NPAHC Inc.")—Incorporated in 2018, NPAHC Inc. is a wholly owned, taxable corporation which holds interests in commercial entities on behalf of NPR Inc. NPAHC Inc. is governed by a three-member Board of Directors that is currently composed of two senior staff members from NPR Inc. and one non-staff member (presently, a former NPR Inc. Board member and current Foundation Board member).
- NPR International Operations, Inc. ("NPRIO")—Incorporated in 2021, NPRIO is a nonprofit supporting organization organized and operated exclusively for the benefit of its sole member, NPR Inc. NPRIO supports NPR Inc.'s international newsgathering operations. NPRIO is governed by a three-member Board of Directors which is currently composed of three senior staff members from NPR Inc.
- National Public Radio Middle East FZ-LLC ("NPR Middle East")—Incorporated in January 2023, NPR Middle East support's NPRIO's international newsgathering operations in Dubai, United Arab Emirates ("Dubai, UAE"). Dubai, UAE, governing authority does not require a Board of Directors. NPRIO and its local General Manager oversee NPR Middle East activities.
- National Public Media LLC ("NPM")—Formed in 2007, NPM secures public broadcasting and digital sponsorship for public radio and television entities, and other like-minded entities, including NPR Inc. and certain of NPR's Inc.'s members.

NPM is governed by NPAHC Inc., GBH Educational Foundation ("GBH"), and Public Broadcasting Service ("PBS"). Each member elected a manager, and the three managers collectively comprise the NPM Board of Managers ("NPM Board"). Member capital percentages are 72%, 18%, and 10%, for NPAHC Inc., GBH, and PBS, respectively, as of September 30, 2023 and 2022. NPAHC Inc. controls NPM's Board due to its majority ownership. Subject to each party's voting rights, GBH and PBS hold equal positions on the NPM Board. Depending upon the specific nature of a decision, GBH and/or PBS have selected veto rights over certain material activities as more fully described in the limited liability company formation agreement, as amended.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 2—Summary of Significant Accounting Policies (Continued)

A. Basis of Presentation (Continued)

- 1111 JW, LLC (“1111 JW”)—Formed in 2021, 1111 JW produces a podcast that is distributed by NPR Inc. 1111 JW is a single member limited liability company, and NPRAHC Inc. is its sole member. 1111 JW is governed by a three-member Board of Directors which is currently composed of two senior staff members from NPRAHC Inc. and one non-staff member (presently, a former NPR Inc. Board member and current Foundation Board member).
- 1111 Media Enterprises, LLC (“1111 Media Enterprises”)—Formed in 2021, 1111 Media Enterprises will pursue commercial ventures and opportunities to produce, license, distribute content, and otherwise support the activities of NPR Inc. and its member stations. 1111 Media Enterprises is a single member limited liability company, and NPRAHC Inc. is its sole member. 1111 Media Enterprises is governed by a three-member Board of Directors which is currently composed of two senior staff members from NPRAHC Inc. and one non-staff member (presently, a former NPR Inc. Board member and current Foundation Board member).

Unless otherwise noted, management refers to NPR Inc. and the consolidated entities herein as “NPR.” Intercompany accounts and transactions have been eliminated.

B. Preparation

Estimates and assumptions—The preparation of the consolidated financial statements and accompanying notes in conformity with U.S. generally accepted accounting principles (“GAAP”) requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues, and expenses during the reporting period as well as the disclosure of contingent assets and liabilities at the date of the consolidated financial statements. Estimates and assumptions used by NPR relate to the valuation of certain investments without readily determinable fair values, determination of the fair value of certain financial instruments, the calculation of allowances for uncollectible accounts and pledges receivables, the determination of discount rates for long-term pledges receivable and lease liabilities, the evaluation of goodwill for impairment, and the determination of the useful lives of depreciable and amortizable assets. Actual results could differ from those estimates.

Changes to fiscal year 2022 comparative financial information—The presentation of expenses in the Consolidated Statements of Activities was changed from a “functional” to a “natural” classification. Certain prior year amounts in the consolidated financial statements and accompanying notes have been reclassified to conform to the current year presentation (e.g., transfer from “Investments” to “Cash and cash equivalents,” “Other revenue” to “Event and show ticket sales”).

Accounting pronouncements adopted—In 2023, management adopted Financial Accounting Standards Board’s (“FASB”) Accounting Standards Updates (“ASU”) 2016-01, *Financial Instruments—Overall (Subtopic 825-10), Recognition and Measurement of Financial Assets and Financial Liabilities*. The update improves how entities account for equity investments, present, and disclose financial instruments, and measure the valuation allowance on deferred tax assets related to available-for-sale debt securities. The adoption of this standard did not materially impact the consolidated financial statements.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 2—Summary of Significant Accounting Policies (Continued)

B. Preparation (Continued)

Accounting pronouncements not yet adopted—In June 2016, the FASB issued ASU 2016-13, *Financial Instruments—Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments* (“ASU 2016-13”), which clarified and updated through the following ASUs (collectively, “ASC Topic 326”): ASU No. 2018-19, *Codification Improvements to Topic 326, Financial Instruments—Credit Losses*; ASU No. 2019-04, *Codification Improvements to Topic 326, Financial Instruments—Credit Losses, Topic 815, Derivatives and Hedging, and Topic 825, Financial Instruments*; ASU No. 2019-05, *Financial Instruments—Credit Losses (Topic 326): Targeted Transition Relief*; ASU No. 2019-10, *Financial Instruments—Credit Losses (Topic 326), Derivatives and Hedging (Topic 815), and Leases (Topic 842): Effective Dates*; ASU No. 2019-11, *Codification Improvements to Topic 326, Financial Instruments—Credit Losses*; and ASU No. 2022-02, *Financial Instruments—Credit Losses (Topic 326): Troubled Debt Restructurings and Vintage Disclosures*

ASC Topic 326 changes the impairment model for most financial assets measured at amortized cost, as well as certain other instruments, from an incurred loss model to an expected loss model. As a result, companies will be required to recognize credit losses on financing receivables and other financial assets earlier than previously stipulated and for the entire contractual term of an instrument. The update applies to financial assets recorded at amortized cost basis (e.g., loan receivables, trade and certain other receivables, off-balance sheet credit exposures such as loan commitments and financial guarantees) but does not apply to financial assets measured at fair value (e.g., promises to give/pledges receivable, loans, and receivables between entities under common control). ASC Topic 326 is effective for NPR’s fiscal year 2024. Management continues to evaluate the potential impact of this update.

In October 2021, the FASB issued ASU 2021-08, *Business Combinations (Topic 805) Accounting for Contract Assets and Contract Liabilities from Contracts with Customers*. The update improves the accounting for revenue contracts with customers acquired in a business combination by addressing diversity in practice and inconsistency related the recognition of an acquired contract liability, and payment terms and their effect on subsequent revenue recognized by the acquirer. This update is effective for NPR’s fiscal year 2025. Management continues to evaluate the potential impact of this update.

In June 2022, the FASB issued ASU 2022-03, *Fair Value Measurement (Topic 820): Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions*. The update clarifies that a contractual restriction on the sale of an equity security is not considered part of the unit of account of the equity security and, therefore, is not considered in measuring fair value. The update also requires disclosures for equity securities subject to contractual sale restrictions. The update is effective for NPR’s fiscal year 2025. Management continues to evaluate the potential impact of this update.

C. Basis of Accounting—For financial reporting purposes, and based on the existence or absence of legal or donor-imposed restrictions, NPR classifies resources as follows:

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 2—Summary of Significant Accounting Policies (Continued)

C. Basis of Accounting (Continued)

- *Net assets without donor restrictions*—Resources that are free of donor-imposed restrictions. All revenues, gains, and losses that are not restricted by donors, and all expenses, excluding investment-related expenses, are included in this category. Investment-related expenses are netted against return on investments in the appropriate net asset category. “Board-designated” amounts included in net assets without donor restriction in the Consolidated Statements of Financial Position are:

September 30,	2023	2022
Public Radio Satellite System (“PRSS”) activities (Note 10(G))	\$ 8,748,983	\$ 7,915,884
Liquidity reserves	85,534,991	80,179,986
Total board-designated amounts	\$ 94,283,974	\$ 88,095,870

- *Net assets with donor restrictions*—Resources that are subject to donor-imposed restrictions that will be satisfied by the actions of NPR Inc., the Foundation, ACPR or NPRIO or the passage of time. These net assets include donor restricted endowments, unconditional pledges, and charitable gift annuity split interest agreements. Generally, donor-imposed restrictions on the use of these assets permit NPR Inc., the Foundation, ACPR, or NPRIO to use all or a portion of the income earned on related investments only for certain general or specific purposes.

D. Fair value measurements—Fair value measurements reflected in the consolidated financial statements represent the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants on the measurement date. GAAP provides a hierarchy that prioritizes the inputs to fair value measurements based on the extent to which inputs to valuation techniques are observable in the marketplace. The hierarchy assigns a higher priority to observable inputs that reflect verifiable information obtained from independent sources, and a lower priority to unobservable inputs that would reflect NPR’s assumptions about how market participants would value an asset or liability based on the best information available. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. The three levels of the hierarchy of inputs used to measure fair value are described briefly as follows:

- *Level 1*—Unadjusted quoted prices in active markets for identical assets or liabilities that are available at the measurement date.
- *Level 2*—Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, at the measurement date. Level 2 also includes investments redeemable on or near the measurement date.
- *Level 3*—Unobservable inputs for the asset or liability, used in situations in which little or no market activity exists for the asset or liability at the measurement date. Level 3 also includes alternative investments not redeemable near the measurement date.

The categorization of fair value measurements by level of the hierarchy is based upon the lowest level input that is significant to the overall fair value measurement for a given asset or liability. If changes in the inputs used in the fair value measurement of an asset or liability result in a transfer between fair value hierarchies, such transfers are recognized at the end of the reporting period.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 2—Summary of Significant Accounting Policies (Continued)

E. Cash, cash equivalents, and restricted cash—Cash and cash equivalents include demand deposits in interest and non-interest-bearing liquid investment accounts, and in money market accounts with maturities of ninety days or less at the date of acquisition. Cash and cash equivalents that are part of NPR’s investment portfolio are included in “Investments” in the Consolidated Statements of Financial Position (see Note 5) because those amounts are not considered available for operating needs. Cash and cash equivalents are carried at cost.

At September 30, 2023 and 2022, NPR had \$27,779,269 and \$34,453,415, respectively, of demand deposits in excess of the federal deposit insurance limit. Although these funds exceeded the federal deposit insurance limit, NPR believes there is minimal risk of loss given the strength of the financial institutions in which the deposits are held.

Restricted cash consists of amounts deposited to satisfy interest obligations on NPR Inc.’s bonds payable (see Note 7(A)); a deposit held as collateral for a standby letter of credit on NPM’s New York office lease agreement (see Note 10(F)); and demand deposits under the control of the NPR Inc. Board).

The following table provides a reconciliation of cash and cash equivalents, as well as restricted cash, reported within the Consolidated Statements of Financial Position that sum to the total shown in the Consolidated Statements of Cash Flows.

September 30,	2023	2022
Cash and cash equivalents	\$ 28,337,386	\$ 30,163,422
Restricted cash	3,024,822	3,068,060
Total cash, cash equivalents, and restricted cash	\$ 31,362,208	\$ 33,231,482

F. Accounts receivable—Accounts receivable represents amounts due to NPR because of NPR’s satisfaction of performance obligations. Accounts receivable is comprised principally of amounts owed by corporate sponsors, public radio stations for core services and programming, and customers for commissions, and other services provided by NPR.

NPR records an allowance for doubtful accounts based on its determination of the likelihood of collection for each receivable considering the age of the receivable and other factors that would impact collection. “Accounts receivable” in the Consolidated Statements of Financial Position are shown net of an allowance for doubtful accounts, which were \$3,141,506 and \$1,797,912 as of September 30, 2023 and 2022, respectively. Uncollectible amounts are written off when all efforts to collect these receivables have been exhausted.

G. Pledges receivable—Pledges to be received after one year are discounted to present value. NPR Inc. and the Foundation use discount rates that approximate U.S. Treasury borrowing rates from the fiscal year in which the pledge was received based on the respective duration of the donor’s payment plan. Amortization of the discount is recorded as additional contribution revenue.

NPR Inc. and the Foundation record an allowance for uncollectible pledges receivable based on a determination of the likelihood of collection for each pledge receivable balance considering the age of the receivable and other factors that would impact collection. Uncollectible amounts are written off when all efforts to collect these receivables have been exhausted.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 2—Summary of Significant Accounting Policies (Continued)

H. Property and equipment—Property and equipment include land, technical equipment and software, building and improvements, office furniture, and vehicles. Property and equipment are stated at cost on the dates of acquisition, or if donated, at fair value on the dates of donation.

NPR Inc. capitalizes property and equipment, excluding software to be sold, leased or otherwise marketed, with costs aggregating \$1,000 or more. NPR Inc. capitalizes software intended to be sold, leased or otherwise marketed with costs aggregating \$500,000 or more. Depreciation is computed for all property and equipment except land using the straight-line method over the assets' estimated useful lives. NPR Inc. uses a mid-month convention and NPM uses a full-month convention.

The following table provides the estimated useful lives for each asset class.

Asset Class	Estimated useful lives
Technical equipment	Three to 15 years
Software intended to be sold, leased or otherwise marketed	Greater of five years or the percentage of the product's current year revenues to its anticipated future revenues for software
Buildings	10 to 50 years
Building improvements	Shorter of the remaining useful life of the building or the life of the improvement for improvements
Office furniture	Five to eight years
Vehicles	Five years

I. Inventory—Inventory, which is included in "Prepaid expenses and other assets" in the Consolidated Statements of Financial Position, is carried at the lower of cost or net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less the reasonably predictable cost of completion, disposal, and transportation.

Item costs are determined using the first-in, first-out method.

September 30,		2023		2022
Equipment purchased for resale to PRSS customers (Note 10(G))	\$	395,121	\$	141,215
Merchandise held for sale		—		81,285
Total inventory	\$	395,121	\$	222,500

In 2022, NPR Inc. outsourced the design, production, and fulfillment of its merchandise held for sale. As such, management concluded that most of the inventory held was impaired and obsolete. In 2023 and 2022, management wrote-off \$2,038 and \$330,565, respectively. The write-off is included in "Other" in the Consolidated Statements of Activities, and in "Digital, content support, and other" in the Consolidated Statements of Functional Expenses.

J. Investment in Podcast Media LLC—NPR AHC Inc. was an investor in Podcast Media LLC ("Podcast Media"), a Delaware limited liability company governed by NPR AHC Inc., New York Public Radio, Chicago Public Media, Inc., and BBC Studios Americas, Inc. In December 2020, the member managers agreed to sell *Pocket Casts*, the sole asset of Podcast Media. At that time, NPR AHC Inc. concluded that its investment in Podcast Media was impaired and wrote-off the balance of its investment.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 2—Summary of Significant Accounting Policies (Continued)

J. Investment in Podcast Media LLC (Continued)—In July 2021, Podcast Media consummated a sale of *Pocket Casts* to a third-party, and each member of the management received a capital distribution from the proceeds of the sale. The dissolution of Podcast Media concluded in 2023, and NPRAHC Inc. received \$240,504 from the transaction holdback. Management recorded this distribution as a gain which is included in “Miscellaneous revenue” in the Consolidated Statements of Activities. The 2023 distribution reduced NPRAHC Inc.’s cumulative impairment loss to \$51,082.

K. Goodwill—Goodwill represents the excess of the purchase price over the net amount assigned to identifiable assets acquired and liabilities assumed in the purchase of National Public Broadcasting, Inc. and formation of NPM in 2007. NPR performed a qualitative assessment test to determine if indicators of impairment existed and concluded that no goodwill impairment had occurred as of September 30, 2023 and 2022. NPR is amortizing goodwill over a period of six years.

Goodwill, which originally totaled \$1,822,832, is reported in the Consolidated Statements of Financial Position net of accumulated amortization totaling \$1,640,531 and \$1,458,251 as of September 30, 2023 and 2022. Amortization expense totaled \$182,280 in 2023 and 2022, and is included in “Depreciation and amortization” in the Consolidated Statements of Activities, and “Management and general” in the Consolidated Statements of Functional Expenses.

L. Leases—Leases arise from contractual obligations that convey the right to control the use of identified property, plant, or equipment for a period in exchange for consideration. At the inception of the contract, NPR Inc. and NPM determine if an arrangement contains a lease based on whether there is an identified asset and whether either NPR Inc. or NPM controls the use of the identified asset. NPR Inc. and NPM also determine whether the lease classification is an operating or financing lease at the commencement date.

A right-of-use asset represents either NPR Inc.’s or NPM’s right to use an underlying asset and a lease liability represents either NPR Inc.’s or NPM’s obligation to make payments during the lease term. Right-of-use assets are recorded and recognized at commencement for the lease liability amount, adjusted for initial direct costs incurred and lease incentives received. Lease liabilities are recorded at the present value of the future lease payments over the lease term at commencement. The implicit rates for NPR Inc.’s and NPM’s leases are not readily determinable; therefore, NPR Inc. and NPM elected to use a risk-free discount rate at the lease commencement date for all its leases.

NPR Inc.’s and NPM’s real estate operating leases typically include non-lease components such as common-area maintenance costs, utilities, and other maintenance costs. NPR Inc. and NPM elected to combine non-lease components with lease payments for the purpose of calculating lease right-of-use assets and liabilities to the extent that they are fixed or variable, based on an index or rate. Non-lease components that are neither fixed nor variable based on an index or rate are expensed as incurred as variable lease payments.

Certain NPR Inc. and NPM leases contain options to extend the lease term at prevailing market rates at the time of the renewal. Because management cannot predict the future economic landscape, it is not reasonably certain to exercise the extension options. Therefore, NPR Inc. and NPM use the base, non-cancelable, lease term when recognizing the lease assets and liabilities. NPR Inc.’s and NPM’s lease agreements do not contain any material residual value guarantees or material restrictive covenants.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 2—Summary of Significant Accounting Policies (Continued)

L. Leases (Continued)—As a matter of policy, NPR Inc. and NPM elected to exclude leases with terms of 12 months or less (“Short-Term”) from the Consolidated Statements of Financial Position. Short-Term lease expense is recognized on a straight-line basis over the expected term of the lease. NPR Inc. had seven and two Short-Term leases as of September 30, 2023 and 2022, respectively. NPM had one Short-Term lease as of September 30, 2023 and 2022; however, this lease was eliminated upon consolidation because the lessor is NPR Inc.

M. Charitable gift annuity split-interest agreements—Split-interest agreements with donors consist of charitable gift annuities for which NPR Inc. holds the assets. Assets held for the annuitants and state-mandated reserves totaled \$1,350,028 and \$733,523 as of September 30, 2023 and 2022, respectively. These assets are included in “Prepaid expenses and other assets” in the Consolidated Statements of Financial Position.

Contribution revenue is recognized on the date NPR Inc. establishes the donor accounts, after recording liabilities for the present value of the estimated future payments to be made to the donors and/or other beneficiaries.

NPR Inc. maintains separate annuitant asset accounts, reserves, and specific investment allocations where required by state laws and statutes. At September 30, 2023 and 2022, NPR Inc. had satisfied all state reserve requirements.

NPR Inc. records charitable gift annuity split-interest agreement liabilities at fair value using the appropriate actuarial rate, adjusted by an annuity adjustment factor, provided in the Internal Revenue Code of 1986, as amended (“Code”) and the 2012 Individual Annuity Reserve Table. Each year, NPR Inc. adjusts the estimated liability to reflect changes in the life expectancy of the donor (or other beneficiary) and amortization of the discount in subsequent periods. This annual estimated liability change is recorded in “Miscellaneous” in the Consolidated Statements of Activities.

At September 30, 2023 and 2022, NPR Inc.’s charitable gift annuity split-interest agreement liabilities totaled \$901,346 and \$496,406, respectively. These liabilities are reported in “Other liabilities” in the Consolidated Statements of Financial Position.

N. Deferred revenue—Deferred revenue consists of the following:

September 30,	2023	2022
Prepaid core and programming fees	\$ 19,573,918	\$ 19,285,062
Prepaid corporate sponsorships	1,120,933	1,021,811
Prepaid satellite interconnection and distribution fees	1,262,137	1,317,540
Other	634,041	2,375,981
Total deferred revenue	\$ 22,591,029	\$ 24,000,394

Of the 2022 deferred revenue balance, NPR recognized \$22,625,290 (or 94%) during 2023. Similarly, of the 2021 deferred revenue balance, NPR recognized \$19,862,490 (or 89%) during 2022. Other changes in deferred revenue resulted from normal timing differences between the satisfaction of performance obligations, payments received, and the number of customers who elected to prepay core and programming fees.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 2—Summary of Significant Accounting Policies (Continued)

O. Conditional contribution refundable advances—A transfer of cash that is related to a conditional contribution is accounted for as a refundable advance until the condition(s) have either been substantially met or explicitly waived by the donor.

P. Contributions of nonfinancial assets—During 2023 and 2022, contributed nonfinancial assets recognized within the Consolidated Statements of Activities, none of which had donor-imposed restrictions, included:

<i>Years ended September 30,</i>	2023	2022
Subscriptions services	\$ 1,279,274	\$ 1,279,274
Professional services	565,458	681,945
Health clinic services	100,550	396,700
Contributed nonfinancial assets	\$ 1,945,282	\$ 2,357,919

Subscription services comprise various periodicals and databases to which NPR Inc. has access in support of research activities. Professional services comprise attorneys who advise NPR Inc. on various legal matters. Health clinic services comprise medical support provided in the onsite employee clinic located in NPR Inc.'s headquarters facility.

For all services, NPR Inc. valued and reported the contributed services at the estimated fair value based on current rates for similar services (e.g., for professional services, current hourly attorney rates for similar advice).

NPR Inc. receives other contributed services from volunteers in connection with its operations. These services do not meet the requirement to be recognized in the Consolidated Statements of Activities.

Q. Functional allocation of expenses—The costs of providing various programs and other activities have been summarized on a functional basis in the Consolidated Statements of Functional Expenses based on departmental classification. "Content production and distribution" represents expenses incurred by NPR Inc.'s News and Information, Programming, Engineering, NPR Music, and Distribution divisions.

"Digital, content support, and other" program services represent expenses incurred by NPR Inc.'s Digital, Content Support, Member Partnership, and Consumer Products divisions.

In the Consolidated Statements of Functional Expenses, NPR allocated certain fringe benefit expenses that are attributable to one or more program or supporting functions. These expenses include accrued vacation, workers compensation premiums, benefits administration services, and other company-wide employee benefits. NPR allocated these expenses based on direct salaries expense.

R. Impairment of long-lived assets—NPR reviews asset carrying amounts whenever events or circumstances indicate that such carrying amounts may not be recoverable. When considered impaired, the carrying amount of the asset is reduced, through a nonoperating charge to its current fair value. There were no impairment losses in either 2023 or 2022.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 2—Summary of Significant Accounting Policies (Continued)

S. Income taxes

Tax Status—NPR Inc., the Foundation, and NPRIO are exempt from federal income taxes to the extent provided in Section 501(c)(3) of the Code. ACPR is exempt from federal income taxes to the extent provided in Section 501(c)(4) of the Code. Each organization is liable for income tax on unrelated business activities as described in Section 512 of the Code.

As stated in Note 2(A), NPR Middle East provides newsgathering services exclusively to NPRIO, a U.S. nonprofit supporting organization. NPR Middle East does not provide services to customers or clients in Dubai, UAE, none of its revenue benefits a resident of Dubai, UAE, and it is organized within the Dubai Media City Free Zone. Accordingly, management believes NPR Middle East is exempt from international corporate tax if its annual income is less than 3 million United Arab Emirates Dirham (“AED”) and the Dubai, UAE taxing authority recognizes the exemption. For 2023, NPR Middle East’s income was \$301,120 (eliminated in consolidation), which when converted is less than 3 million AED. Management will file its Dubai annual corporate tax return in calendar year 2024. If an exemption is not recognized by the Dubai, UAE taxing authority, NPR Middle East’s estimated 2023 tax liability will be \$27,100. Management has not accrued a tax liability at September 30, 2023, because it believes that an exemption will be recognized.

NPRAHC Inc. is a taxable corporation and records current taxes payable or receivable in the period that income becomes taxable using the asset-and-liability method of accounting for deferred income taxes. Deferred tax assets and liabilities are recognized for future tax consequences attributable to differences between the carrying amount of existing assets and liabilities and their tax bases and operating loss and tax credit carryforwards. Deferred tax assets and liabilities are measured using tax rates expected to be applicable to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax asset and liabilities of a change in tax rates is recognized in nonoperating income in the period that includes the enactment date.

NPM is treated as a partnership for federal income tax purposes. Each member is, therefore, separately liable for any related taxes thereon. Accordingly, no provision for federal income tax has been made.

For federal income tax purposes, the activity of 1111 JW and 1111 Media Enterprises is included in NPRAHC Inc.’s corporate income tax return as NPRAHC Inc. is the single member of each.

NPM, 1111 JW, and 1111 Media Enterprises are, however, liable for income taxes in certain states and local jurisdictions where the companies operate. Accrued state and local income taxes totaled \$10,000 on September 30, 2023, and 2022. The liability, which is applicable to NPM only, is included in “Accounts payable and accrued expenses” in the Consolidated Statements of Financial Position.

Net Operating Loss (“NOL”) Carryforwards—For the years ended September 30, 2023 and 2022, ACPR, the Foundation, NPR Inc., NPRIO, and NPRAHC Inc. had no tax expense. Additionally, there were no material income-related interest or penalties recorded in either fiscal year.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 2—Summary of Significant Accounting Policies (Continued)

S. Income taxes (Continued)

Net Operating Loss (“NOL”) Carryforwards—NOL carry-forwards for NPR Inc., the Foundation, and NPRAHC, Inc. are:

September 30,	2023	2022
NPR Inc. ¹	\$ 12,201,946	\$ 15,664,955
Foundation ¹	\$ 3,310,820	\$ 2,242,309
NPRAHC Inc.	\$ 1,386,540	\$ 1,054,053

The NOL carryforwards for NPR Inc., the Foundation, and NPRAHC Inc. break down as follows:

September 30, 2023	NPR Inc.	Foundation	NPRAHC Inc.
Rolling expiration dates through			
September 30, 2038	\$ 5,355,625	\$ 549,699	\$ —
Indefinite carryforward	\$ 6,846,321	\$ 2,761,121	\$ 1,386,540

September 30, 2022	NPR Inc.	Foundation	NPRAHC Inc.
Rolling expiration dates through			
September 30, 2038	\$ 12,643,767	\$ 549,699	\$ —
Indefinite carryforward	\$ 3,021,188	\$ 1,692,610	\$ 1,054,053

As management is uncertain whether it will realize the benefit from its NOLs, no deferred tax asset has been recorded as of September 30, 2023 and 2022.

Uncertain tax positions—The effects of a tax position cannot be recognized in the consolidated financial statements unless it is “more-likely-than-not” to be sustained based solely on its technical merits as of the reporting date. The more-likely-than-not threshold represents a positive assertion by management that NPR is entitled to the economic benefits of a tax position.

If a tax position is not considered more-likely-than-not to be sustained based solely on its technical merits, no benefits of the position are to be recognized. Moreover, the more-likely-than-not threshold must continue to be met in each reporting period to support continued recognition of a benefit. As of September 30, 2023 and 2022, there were no uncertain tax positions for which a liability should be recorded.

¹ Because NPR Inc. and the Foundation file their respective informational returns nearly one year in arrears, the NOL carryforwards below are as of the end of the preceding fiscal year (e.g., in 2023, the NOL carry-forward represents the amount as of September 30, 2022).

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 2—Summary of Significant Accounting Policies (Continued)

T. Reduction in workforce in 2023—In early 2023, management determined that there would be a significant decline in NPR’s current year corporate sponsorship revenue due to poor economic conditions, which negatively impacted spending by corporate sponsors. Management believes that the lower levels of corporate spending on sponsorship opportunities will have an impact beyond 2023 given the relative uncertainty in the U.S. economy. In response, management announced a reduction in workforce plan (the “Workforce Reduction Plan”) on February 23, 2023, intended to reduce ongoing operating costs. The Workforce Reduction Plan impacted 93 members of NPR Inc.’s workforce, and four members of NPM’s workforce. Decisions regarding the elimination of positions were accomplished according to local law and consultation requirements in certain states.

In connection with the Workforce Reduction Plan, NPR recognized the following expenses in the Consolidated Statements of Activities and Functional Expenses:

	NPR Inc.		NPM		Total
Separation pay and compensation-related benefits	\$ 4,740,711	\$	111,108	\$	4,851,819
Postemployment benefits	594,435		8,015		602,450
Other costs	79,343		—		79,343
Total reduction in workforce expenses	\$ 5,414,489	\$	119,123	\$	5,533,612

The following table summarizes the changes in the Workforce Reduction Plan liability, which is included in “Accrued compensation, benefits, and taxes” in the Consolidated Statement of Financial Position:

Year ended September 30,	NPR Inc.		NPM		Total
Workforce Reduction Liability, beginning of year	\$ —	\$	—	\$	—
Plus: Expenses incurred	5,414,489		119,123		5,533,612
Minus: Payments	(4,118,154)		(95,078)		(4,213,232)
Workforce Reduction Liability, end of year	\$ 1,296,335	\$	24,045	\$	1,320,380

NPR expects to incur \$13,825 in additional charges in 2024 in connection with this reduction in workforce.

U. Reorganization costs in 2022—During 2022, NPM management executed a restructuring that resulted in involuntary separations. These actions were designed to reduce administrative costs, eliminate excess capacity, and align resources with NPM’s strategic plan. As of September 30, 2022, reorganization expense totaled \$328,003 and the remaining liability associated with the reorganization activities totaled \$256,665 which was included in “Accrued compensation, benefits, and taxes” in the Consolidated Statements of Financial Position. As of September 30, 2023, the liability had been paid off.

V. Contributed Securities—Contributed securities are recorded at fair value as of the date of the contribution. Gains or losses on sale of contributed securities converted to cash nearly immediately upon receipt are recorded as contribution revenue on the Consolidated Statements of Activities since the contributed securities are not investments but are considered cash flows from operating activities.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 2—Summary of Significant Accounting Policies (Continued)

W. Subsequent events—NPR evaluated subsequent events from the date of the Consolidated Statements of Financial Position through January 22, 2024, the date on which NPR’s consolidated financial statements were issued. No material subsequent events were identified for either recognition or disclosure other than the renewal of the line of credit (see Note 7(B)) and the ratification of the new collective bargaining agreement and (see Note 10(A)).

Note 3—Revenue Recognition

NPR’s significant revenue recognition policies relative to its two primary sources of revenue, contracts with customers and contributions, are outlined below.

A. Contracts with customers—NPR generates revenue from the sale of both services and products. Revenue is recognized when the organization satisfies a performance obligation by transferring a promised good to, or performing a service for, a customer. The amount of revenue recognized reflects the consideration management expects to receive in exchange for the services or products. Invoices are generally due within 30 days of the invoice date.

NPR Inc. and NPM expense incremental costs to obtain a contract (e.g., such as sales commissions, general and administrative costs not chargeable to a customer, and costs that cannot be assigned to a performance obligation) when incurred because the amortization period would be one year or less. These costs are recorded within “Compensation, taxes, and benefits” and “Contracted Services” in the Consolidated Statements of Functional Expenses.

NPR Inc. and NPM do not disclose the value of unsatisfied performance obligations for either contracts with an original expected length of one year or less, or contracts for which NPR Inc. and NPM recognize revenue at the amount to which it has the right to invoice for services performed.

Core and other programming fees revenue—Core and other programming fees revenue includes:

Years ended September 30,	2023	2022
Core fees	\$ 77,407,098	\$ 75,360,189
Other programming fees	18,765,253	17,928,864
Total core and other programming fees	\$ 96,172,351	\$ 93,289,053

Core fees are amounts charged by NPR Inc. to members for the general rights of membership, including participation in NPR Inc. governance; representing members on issues affecting public broadcasting; providing access to valuable training and information; providing digital content and marketing, analytics, and other digital services, as well as digital products and training; and licensing the broadcast of *Morning Edition*, *All Things Considered*, *Weekend Edition Saturday*, *Weekend Edition Sunday*, and *Weekend All Things Considered*.

Other programming fees are amounts charged by NPR Inc. for the right to broadcast and deliver NPR Inc. distributed programs to listeners.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 3—Revenue Recognition (Continued)

A. Contracts with customers (Continued)

Core and other programming fees revenue (Continued)—Management determines core and other programming fees each year using an agreed upon formula based on historical station financial and listening data. NPR Inc. recognizes revenue from these revenue sources ratably as services are rendered (e.g., program is delivered to customer) during the period of the customer arrangement, which corresponds to NPR Inc.'s fiscal year. NPR Inc. has no unsatisfied performance obligations related to these services as of September 30, 2023 and 2022.

Corporate sponsorships—Corporate sponsorships are amounts charged by NPR Inc. for successfully fulfilling its obligations, which occurs when radio sponsorship acknowledgments run, impressions on public broadcasting internet sites are delivered (i.e., the number of times the sponsorship appears in viewed internet pages), or podcasts containing sponsorship credits are downloaded. The amounts charged are calculated based on a contractually agreed upon rate per acknowledgment, impression, or download. NPR Inc. has a right to consideration from a customer in an amount that corresponds directly with the value to the customer of performance completed to date; NPR Inc. has, therefore, elected the right to invoice practical expedient (i.e., NPR Inc. recognizes corporate sponsorship revenue in an amount to which NPR Inc. has the right to invoice). Corporate sponsorship revenue is reported in the Consolidated Statements of Activities net of third-party agency commissions totaling \$540,633 and \$291,873 in 2023 and 2022, respectively.

PRSS contract revenue—NPR Inc.'s Distribution division manages and operates the PRSS through which public radio programming is distributed to interconnected public radio stations. Beginning in 1988, Congress has, periodically, authorized funds to replace, refurbish, and upgrade the public radio and television satellite interconnection systems. Typically, the authorizing legislation establishes a special fund administered by the Corporation for Public Broadcasting ("CPB") who, in turn, contracts with NPR Inc. to carry out the public radio satellite interconnection project. NPR Inc. treats this contract as an exchange transaction.

CPB and NPR Inc. executed a contract effective October 1, 2017. Under this contract, CPB committed funds totaling \$25,845,852 for the period October 1, 2017, through September 30, 2021. In 2022, management executed a one-year contract extension with CPB for the period October 1, 2021, through September 30, 2022. Under this extension, CPB committed additional funds totaling \$2,621,313, which increased the 2017 Contract award to \$28,467,165. In November 2022, NPR Inc. and CPB executed a no-cost extension covering the period October 1, 2022, through March 31, 2023, to permit management time to complete select station and network infrastructure projects ("2017 Contract"). In 2023, CPB and NPR Inc. executed a new two-year contract. Under this contract, CPB committed funds up to \$11,866,755 for the period October 1, 2022, through September 30, 2024 ("2023 Contract").

Both contracts function as a cost-reimbursable contract under which NPR Inc. may apply funds received from CPB to the allowable costs of planning, designing, replacing, refurbishing, upgrading, and maintaining the PRSS for the interconnection of the public telecommunications entities participating in the public radio interconnection system, including those public telecommunications entities that in the future may qualify and participate in the PRSS. Such allowable costs include, but are not limited to, equipment and facilities, maintenance arrangements, insurance, planning, engineering evaluation, software, design, labor, and leases (whether for satellite or terrestrial capacity). NPR Inc. has a right to consideration from CPB in an amount that corresponds directly with the value to CPB of NPR Inc.'s performance completed to date. Accordingly, NPR Inc. recognizes revenue based on permitted costs incurred.

For 2023 and 2022, NPR Inc. had no deferred revenue related to the 2017 Contract.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 3—Revenue Recognition (Continued)

A. Contracts with customers (Continued)

PRSS contract revenue (Continued)—Under the 2023 Contract, CPB is not advancing funds to NPR Inc. For 2023, NPR Inc. had no deferred revenue related to the 2023 Contract.

The following table provides a breakdown of the revenue recognized by NPR Inc. during 2023 and 2022 under each contract:

<i>Year ended September 30,</i>	2023	2022
2017 Contract	\$ 210,740	\$ 3,303,650
2023 Contract	4,586,612	—
Total revenue	\$ 4,797,352	\$ 3,303,650

The following table presents the unrecognized and undisbursed balances for the 2017 Contract:

<i>September 30,</i>	2023	2022
Unrecognized balance	\$ —	\$ 383,142
Undisbursed balance	\$ —	\$ 1,819,922

There was no receivable related to the 2017 Contract at September 30, 2023. The 2022 “Undisbursed balance” in the table above included a receivable of \$1,436,780 as of September 30, 2022, which is included in “Accounts receivable, net” in the Consolidated Statements of Financial Position. CPB paid the 2022 receivable during 2023.

The following table presents the unrecognized and undisbursed balances for the 2023 Contract:

<i>September 30,</i>	2023
Unrecognized balance	\$ 7,337,662
Undisbursed balance	\$ 8,724,387

The “Undisbursed balance” in the table above includes a receivable of \$1,386,725 as of September 30, 2023, which is included in “Accounts receivable, net” in the Consolidated Statements of Financial Position. CPB paid the 2023 receivable in 2024.

Satellite interconnection and distribution—Satellite interconnection and distribution revenue from contracts with customers includes the following amounts charged by NPR Inc.’s Distribution division:

<i>Years ended September 30,</i>	2023	2022
Interconnection	\$ 4,050,110	\$ 3,836,072
Distribution	5,081,310	4,858,878
Equipment sales and rentals	37,847	123,734
Total satellite interconnection and distribution	\$ 9,169,267	\$ 8,818,684

Interconnection fees are amounts charged to public radio stations for connecting to the ContentDepot® Distribution System through which the public radio stations download content. Public radio stations connect via either satellite or the internet.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 3—Revenue Recognition (Continued)

A. *Contracts with customers (Continued)*

Satellite interconnection and distribution (Continued)—Distribution fees are amounts charged to customers that utilize microwave frequency bands (KU-band and C-band) for satellite terrestrial reception and transmission. Customers utilizing these services include public radio station producers, independent producers, and commercial companies. NPR Inc.'s Distribution division also offers customers back-up satellite transmission services if the customer's primary satellite connection is inoperable.

NPR Inc.'s Distribution division management develops the annual interconnection and per megabyte download distribution fee schedule based on historical rates. The schedule is reviewed and approved by the Distribution Committee of the NPR Board annually. NPR Inc. recognizes interconnection and distribution revenue ratably as services are rendered (e.g., customer can access satellite, programming is downloaded by customer). The duration of the underlying customer arrangements is generally a one-year period corresponding with NPR Inc.'s fiscal year. For multi-year distribution arrangements, the monthly fee is fixed for the term of the arrangement.

NPR Inc. has no unsatisfied performance obligations related to the above services as of September 30, 2023 and 2022.

Equipment sales and rentals are amounts charged for either the direct sale or leasing of equipment used by customers to connect to the ContentDepot Distribution System. NPR Inc. recognizes revenue either when control of the sold equipment is transferred to the customer (e.g., upon shipment, upon delivery and installation) or over the period when a customer has access to the use of rented functional equipment.

Commercial programming distribution—NPR Inc. provides programming to commercial entities for distribution over either the entities branded radio stations or podcast distribution application based on contractually agreed upon rates. Revenue is recognized ratably over the multi-year contract periods as programming is delivered to the commercial entities in an amount that corresponds to NPR Inc.'s right to invoice.

Commissions—NPM charges customers fees for securing sponsorship placements. These charges, or commissions, are calculated based on a contractually agreed upon percentage applied to the gross sponsorship amount. NPM, acting as agent for its customers, recognizes revenue when the customer, on whose behalf NPM secured the sponsorship, successfully fulfills its performance obligation. A performance obligation is fulfilled when television and radio sponsorships acknowledgments run, impressions on public broadcasting internet sites are delivered (i.e., the number of times the sponsorship appears in viewed internet pages), or podcasts containing sponsorship credits are downloaded. NPM has a right to consideration from a customer in an amount that corresponds directly with the value to the customer of performance completed to date; and NPM has, therefore, elected the right to invoice practical expedient. NPM recognizes commission revenue in an amount to which NPM has the right to invoice.

Licensing of intellectual property—NPR Inc. licenses two types of intellectual property ("IP"): IP that has "standalone functionality," which is called functional IP, and all other IP, which is called symbolic IP. Revenue related to the license of functional IP is generally recognized upon delivery (availability) of the IP to the customer or on an over-time basis, pending the delivery specifications of the contract. The substantial majority of NPR Inc.'s content distribution activities are considered licensing of functional IP. Revenue related to the license of symbolic IP is generally recognized over the term of the license. NPR Inc.'s primary revenue stream derived from symbolic IP is the licensing of trade names. The amount of revenue for each type of IP is based on contractually agreed upon rates. NPR Inc. has no unsatisfied performance obligations related to the above services as of September 30, 2023 and 2022.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 3—Revenue Recognition (Continued)

A. Contracts with customers (Continued)

Event and show ticket sales—Ticket revenue is charged by NPR Inc. to individuals attending live events and shows based on market rates. NPR Inc. recognizes revenue at the point in time when either the corresponding show or special event is held.

Other—Other revenue from contracts with customers includes the following:

<i>Years ended September 30,</i>	2023	2022
Airing of program content	\$ 1,032,500	\$ 976,250
Inventory sales	452,602	896,784
Public Media Interactive Network	649,828	624,352
Other	525,856	243,793
Total other	\$ 2,660,786	\$ 2,741,179

Detailed information about the revenue recognition policies for the above significant sources follows:

- **Airing of program content**—NPR Inc. distributes customer content during segments on one of its shows. Revenue is recognized ratably over the multi-year contract period based on contractually agreed upon rates as content is aired.
- **Inventory sales**—Revenue from sales on NPR Inc.’s shopping website is recognized at the point in time when the ordered goods are shipped.
- **Public Media Interactive Network**—During fiscal year 2009, NPM launched the Public Media Interactive (“PMI”) network (“PMI Network”). The PMI Network is NPM’s outsourced digital ad operations service for public media stations which provides a comprehensive suite of services to help efficiently and effectively manage digital advertising sales and operations and increase ad revenue. In 2023 and 2022, 28 and 92, respectively, radio stations and producers participated in the PMI Network. Fees charged by NPM (typically calculated based on a stated percentage applied to the gross sponsorship amount) for selling client’s unsold digital inventory is not recognized until the client, on whose behalf NPM secured the sale, successfully fulfills its performance obligation (e.g., delivers impressions on public broadcasting internet sites, podcasts containing sponsorship credits are downloaded).

NPR Inc. has no unsatisfied performance obligations related to the above services as of September 30, 2023 and 2022.

B. Contributions of cash and other financial assets—NPR Inc., the Foundation, ACPR, and NPRIO receive contributions from individuals, foundations, donor advised funds, and other charitable organizations. Contributions are recognized as revenue, at fair value, on the earlier of the receipt of cash or an unconditional promise to give. Contributions that impose restrictions that are met in the same fiscal year the contribution is received are reported as increases in net assets without donor restrictions.

Expirations of donor restrictions (i.e., the donor stipulated purpose has been fulfilled and/or the stipulated period has elapsed) in subsequent years are reported as “Net assets released from donor restrictions” in the Consolidated Statements of Activities.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 3—Revenue Recognition (Continued)

B. Contributions of cash and other financial assets (Continued)

From time to time, NPR Inc., the Foundation, ACPR, and NPRIO may receive contributions that have conditions (e.g., meeting specific performance-related barriers, revocable features). For conditional contributions, NPR Inc., the Foundation, ACPR, and NPRIO recognize revenue only after the conditions are substantially met. Should NPR Inc., the Foundation, ACPR, and NPRIO substantially meet the conditions in the same period that the contribution was received, and barring any further donor-imposed restrictions, NPR Inc., the Foundation, ACPR, and NPRIO have elected to recognize the revenue in net assets without donor restrictions under the simultaneous release option.

At September 30, 2023 and 2022, NPR had received conditional promises to give for which it did not yet satisfy the donors' conditions totaling:

<i>Years ended September 30,</i>	2023	2022
Collaborative journalism network	\$ 1,333,927	\$ 2,054,053
Investigative journalism	1,320,000	1,980,000
Digital product development	870,513	—
Total conditional promises to give	\$ 3,524,440	\$ 4,034,053

Contributions of assets other than cash are recorded at their estimated fair value on the date of gift. Contributions for the acquisition or construction of property and equipment are released from restrictions in the period in which the assets are placed into service.

Grants awarded by federal agencies are generally considered nonreciprocal transactions restricted by the awarding agency for certain purposes, and revenue is recognized when qualifying expenditures are incurred and conditions under the grant agreements are met. NPR Inc. recorded revenue totaling \$40,000 and \$80,000 in 2023 and 2022, respectively. There were no outstanding performance obligations, unrecognized funds, or unspent federal funds at September 30, 2023 and 2022.

C. Grants and contracts with CPB—CPB is a District of Columbia nonprofit corporation authorized to receive federal appropriations under Title II of the Act. The primary source of funding to CPB is the federal government. CPB is recognized by the IRS as exempt from income taxes under Section 501(c)(3) of the Code except on activities unrelated to its exempt purpose. During 2023 and 2022, NPR Inc. recognized revenue from grants and contracts with CPB totaling:

<i>Years ended September 30,</i>	2023	2022
PRSS contract (see Note 3(A))	\$ 4,797,352	\$ 3,303,650
Competitive grants:		
Satellite interconnection and distribution ²	(4,402)	73,241
Contributions of cash and other financial assets ²	2,194,546	2,850,000
Total CPB revenue	\$ 6,987,496	\$ 6,226,891

In 2023, management returned \$4,402 of unspent funds to CPB, resulting in the negative “Satellite interconnection and distribution” revenue.

² Correspond to financial statement captions within the Consolidated Statements of Activities.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 4—Pledges Receivable

Pledges receivable are:

<i>September 30,</i>	2023	2022
Amounts due in:		
Less than one year	\$ 7,766,406	\$ 9,796,247
One to five years	4,724,695	6,456,420
More than five years	760,000	200,000
Subtotal	13,251,101	16,452,667
Minus: Discount to present value (rates range from 0.28% to 5.47%)	(478,383)	(184,653)
Pledges receivable, net	\$ 12,772,718	\$ 16,268,014

Management did not record an allowance for doubtful pledges in either 2023 or 2022.

Relative to credit risk, the following table provides a breakdown of the number of donors owing \$100,000 or more as of September 30, 2023 and 2022 (percentage of gross pledges receivable shown in parenthesis):

<i>September 30,</i>	2023	2022
Owing between \$100,000–\$499,999	9 (17%)	14 (19%)
Owing between \$500,000–\$999,999	5 (27%)	4 (16%)
Owing \$1 million or more	3 (52%)	3 (62%)
Pledges receivable, net	17 (96%)	21 (97%)

NPR Inc. and the Foundation believe that each has limited credit risk with respect to these donors given their relationship with and support of NPR Inc. and its activities. Of the remaining pledges receivable balance, NPR Inc. and the Foundation believe that each has limited credit risk due to the diversity of its customer and donor base and the size of the amounts owed. Additionally, NPR partially mitigates credit risk with respect to pledges receivable through the creation of allowances for uncollectible receivables (when collection is not assured) and the discounting of long-term pledges to present value.

Note 5—Investments

Investments consist almost entirely of the Foundation’s investment portfolio. A smaller portion of the investment assets relates to Board-designated funds for PRSS and liquidity reserves, as well as funds for working capital.

The fair value of investments as of year-end consists of the following:

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 5—Investments (Continued)

<i>September 30,</i>	2023	2022
Cash and money market funds	\$ 21,543,600	\$ 23,457,583
Fixed income	114,017,038	124,107,253
Marketable equities	206,925,216	181,517,122
Private equity and venture capital	53,172,566	49,771,093
Multi-strategy diversifiers	58,376,873	58,931,866
Opportunistic diversifiers	5,173,652	6,801,365
Private real assets	18,731,652	25,862,764
Total investments	\$ 477,940,597	\$ 470,449,046

NPR’s investment classes, which are described in further detail below, include direct holdings that are generally traditional marketable securities such as fixed income securities, equities, mutual funds, and exchange traded funds (“ETFs”). Some of these investments are subject to market, credit, currency, and interest rate risks. Because of potential fluctuations in domestic and international markets after year end, future fair values may differ significantly from the values reported herein. NPR also holds shares or units in either institutional funds or partnerships which, where applicable, are stated at net asset value (“NAV”).

- **Cash and money market funds**—Cash, cash equivalent securities, overnight sweep funds, and money market funds with an aggregate duration of less than a year.
- **Fixed income**—Investments in U.S. Treasury and agency debt and credit securities, and funds holding similar securities.
- **Marketable equities and Private equity and venture capital**—Investments in funds which generally hold interests in U.S. and non-U.S. equity securities, equity-based derivatives, futures, carbon credit assets, and funds that invest predominantly in long and short stocks.

Of NPR’s investments in marketable equities, \$206,925,216 (80% of holdings) and \$168,087,217 (93% of holdings) of the funds were redeemable at September 30, 2023 and 2022, respectively. Of NPR’s investments in private equity and venture capital, none was redeemable at September 30, 2023 and 2022. Distributions from the funds will be received through liquidations of the assets underlying the funds at the discretion of the general partner/manager.

- **Multi-strategy and Opportunistic diversifiers**—Investments in funds whose managers utilize hedged strategies and have the authority to invest domestically and globally in various asset classes at their discretion, including the ability to invest long and short. Funds with hedged strategies generally hold securities or other financial instruments for which a ready market exists and may include equity securities, bonds, put or call options, swaps, currency hedges, and other instruments, and are valued accordingly. However, some of the investments are in funds whose managers invest in and sell short securities and instruments, including but not limited to: (a) merger arbitrage and other forms of arbitrage involving corporate takeovers; (b) investments in companies experiencing financial distress; (c) investments in restructuring companies; (d) direct investments in operating and services businesses; and (e) other investments in securities or instruments that the fund manager believes are either under- or overvalued, or likely to appreciate or depreciate.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 5—Investments (Continued)

- **Multi-strategy and Opportunistic diversifiers (continued)**—Of NPR’s investments in multi-strategy diversifiers, \$57,727,255 (99% of holdings) and \$51,617,215 (88% of holdings) of the funds were redeemable at September 30, 2023 and 2022, respectively. Of NPR’s investments in opportunistic diversifiers, none was redeemable at September 30, 2023 and 2022. Distributions from opportunistic diversifiers and the balance of the multi-strategy diversifiers will be received through liquidations of the assets underlying the funds at the discretion of the general partner/manager.
- **Private real assets**—Investments in funds that generally hold interests in public real estate investment trusts, private real estate or investments, commercial properties or commodities, infrastructure or oil and gas, normally through commingled funds. Additionally, certain liquid commodity- and real estate-related equities, private placement securities, privately held stock, and related derivatives are included. Of NPR’s investments in private real assets, none were redeemable at September 30, 2023 and 2022. Distributions from the funds will be received through liquidations of the assets underlying the funds at the discretion of the general partner/manager.

A. Investment policy—The Investment Committee of the NPR Inc. Board and management implement the Statement of Investment Policy, Objectives and Guidelines (“Investment Policies”) as approved by the NPR Inc. Board and Foundation Board. The Investment Committee is comprised of individuals from both boards, and it acts as the controlling body relative to each investment under management. The Investment Committee employs an investment advisor to monitor investment managers, as well as to benchmark and evaluate each fund’s performance.

Monthly evaluations are prepared for management’s review and the results are communicated to the Investment Committee when the Investment Committee meets during the year. Each year, where available and applicable, management reviews the report on internal controls for fund managers and compares each fund’s NAV to the fund’s audited financial statements. There were no changes in valuation techniques noted for these funds during 2023 and 2022.

B. Basis of reporting—Investments are recorded at estimated fair value. The inputs or methodology used for valuing or classifying investments for financial reporting purposes are not necessarily an indication of the risks associated with those investments or a reflection of the liquidity or degree of difficulty in estimating the fair value of each fund’s underlying assets and liabilities. Generally, if an investment is held directly by NPR and an active market with quoted prices exists, the market price of an identical security is used to report fair value. NPR’s interests in alternative investment funds are generally reported at either NAV or its equivalent (e.g., partnership interest) reported by the fund managers and assessed as reasonable by NPR.

NPR uses the NAV where possible to estimate the fair value of NPR’s interest unless it is probable that NPR will sell all or a portion of the investment for an amount different than NAV, which, as of September 30, 2023, NPR had no plans or intentions to do.

The following tables, which exclude cash and money market funds of \$21,543,600 for 2023, and \$23,457,583 for 2022, summarize NPR’s investments within the fair value hierarchy and those measured at NAV at September 30, 2023 and 2022:

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 5—Investments (Continued)

B. Basis of reporting (Continued)

<i>September 30,</i>	2023 Total	Fair Value Hierarchy			NAV³
		Level 1	Level 2	Level 3	
Fixed income	\$ 114,017,038	\$ 114,017,038	\$ —	\$ —	\$ —
Marketable equities	206,925,216	30,745,493	—	11,231,864	164,947,859
Private equity and venture capital	53,172,566	—	—	4,623,271	48,549,295
Multi-strategy diversifiers	58,376,873	5,319,037	—	—	53,057,836
Opportunistic diversifiers	5,173,652	—	—	—	5,173,652
Private real assets	18,731,652	—	—	298,801	18,432,851
Totals	\$ 456,396,997	\$ 150,081,568	\$ —	\$ 16,153,936	\$ 290,161,493

<i>September 30,</i>	2022 Total	Fair Value Hierarchy			NAV³
		Level 1	Level 2	Level 3	
Fixed income	\$ 124,107,253	\$ 124,107,253	\$ —	\$ —	\$ —
Marketable equities	181,517,122	28,475,799	—	10,260,328	142,780,995
Private equity and venture capital	49,771,093	—	—	4,073,464	45,697,629
Multi-strategy diversifiers	58,931,866	5,466,328	—	—	53,465,538
Opportunistic diversifiers	6,801,365	—	—	—	6,801,365
Private real assets	25,862,764	—	—	298,801	25,563,963
Totals	\$ 446,991,463	\$ 158,049,380	\$ —	\$ 14,632,593	\$ 274,309,490

Registered mutual funds, ETFs, and directly held fixed income securities are classified in Level 1 and are based on published share prices. Most investments classified in Level 3 consist of shares or units in non-registered investment funds as opposed to direct interests in the funds' underlying securities, which may be readily marketable or not difficult to value. Some investments frequently require the estimation of fair values by fund managers due to the absence of readily determinable market values. Because of the inherent uncertainties of valuation, estimated fair values may differ significantly from the values that would have been used had a ready market existed, and the differences could be material.

Such valuations are determined by fund managers and generally consider variables such as operating results, comparable earnings multiples, projected cash flows, recent sales prices, and other pertinent information, and may reflect discounts for the illiquid nature of certain investments held.

³ Investments that are measured at fair value using NAV have not been classified in the fair value hierarchy. The fair value amounts presented in the "NAV" column are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the Consolidated Statements of Financial Position.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 5—Investments (Continued)

C. Redemption frequency—For all investments with eligible redeemable amounts as of September 30, 2023 and 2022, the redemption frequency and the corresponding notice period are:

Asset Class	Redemption frequency	Redemption notice period
Cash and money market funds	Daily	1 calendar day
Fixed income	Daily	1 calendar day
Marketable equities	Daily, weekly, monthly, quarterly, annually, other (e.g., approval of managing manager)	1 to 150 calendar days, 4 to 10 business days
Multi-strategy diversifiers	Daily, monthly, quarterly, annually	1 to 75 calendar days

NPR's investments in certain private equity and venture capital, opportunistic diversifiers, and private real assets are illiquid. It is possible that the redemption rights may be restricted or eliminated by the funds in the future in accordance with the underlying fund agreement.

Certain investments periodically contain rolling lockup provisions. Under such provisions, investment tranches are available for redemption after a specified period, if NPR makes a redemption request before the next available withdrawal date in accordance with the notification terms of the agreement. Of the amounts reported at net asset value (or its equivalent) as of September 30, 2023 and 2022, \$17,175,440 and \$15,919,457, respectively, of the balance was under "lockup" and redeemable under modified terms. The lockup restrictions expire and/or may reset over the next four calendar years.

D. Level 3 assets activity—The following table presents the activities for NPR's investments classified in Level 3:

<i>Years ended September 30,</i>	2023	2022
Total Level 3 investments, beginning of year	\$ 14,632,593	\$ 9,598,337
Net realized and unrealized gains (losses)	430,813	(2,355,072)
Purchases	1,172,075	7,446,348
Sales	(81,545)	(57,020)
Total Level 3 investments, end of year	\$ 16,153,936	\$ 14,632,593

Observable and unobservable inputs may be used to determine the fair value of positions that NPR classifies within Level 3. As a result, the unrealized gains and losses for assets in the table above may include changes in fair value that were attributable to both inputs. The net realized and unrealized gains and losses in the table above are reported in the appropriate net asset class as "Return on investments, net" in the Consolidated Statements of Activities.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 5—Investments (Continued)

D. Level 3 assets activity (Continued)

Quantitative information related to investment assets measured and carried at fair value on a recurring basis using significant unobservable inputs follows:

Description	Fair Value at September 30,		Principal Valuation Technique	Unobservable Inputs	Weighted Average
	2023	2022			
Marketable equities	\$11,231,864	\$10,260,328	Market approach	Values assigned to underlying funds less liabilities	N/A
Private equity and venture capital	\$4,623,271	\$4,073,464	Market approach	Values assigned to underlying funds less liabilities	N/A
Private real assets	\$298,801	\$298,801	Market approach	Values assigned to underlying funds less liabilities	N/A

E. *Liquidity*—Investment liquidity is aggregated below based on redemption or sale period:

September 30,	2023
Daily	\$ 171,625,168
Weekly	28,357,311
Monthly	58,196,147
Quarterly	111,976,110
Annually	20,797,201
Other	9,261,172
Amount considered to be illiquid (includes terminated and liquidating funds)	77,727,488
Total investments	\$ 477,940,597

F. *Commitments*—Certain private equity, diversifiers, and real asset investments are made through limited partnerships. Under the terms of these agreements, the Foundation is obligated to remit additional funding periodically as capital calls are exercised by the manager. These partnerships have a limited existence, and such agreements may provide for annual extensions for the purpose of disposing of portfolio positions and returning capital to investors. However, depending on market conditions, the inability to execute the fund’s strategy, and other factors, a manager may extend the terms of a fund beyond its originally anticipated existence or may prematurely wind down the fund. As a result, the timing and amount of future capital liquidity calls expected to be exercised in any future year are uncertain. Unfunded commitments will be funded either by cash available in the investment portfolio or by liquidating other investments based on management’s assessment.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 5—Investments (Continued)

F. Commitments (Continued)

As of September 30, 2023 and 2022, the aggregate unfunded commitments and recallable capital totaled \$35,251,845 and \$42,680,704, respectively, broken down as follows:

September 30, 2023	Reported at NAV	Level 3	Total
Private equity and venture capital	\$ 19,764,704	\$ 9,356,797	\$ 29,121,501
Opportunistic diversifiers	3,267,554	—	3,267,554
Private real assets	2,862,790	—	2,862,790
Total commitments and recallable capital	\$ 25,895,048	\$ 9,356,797	\$ 35,251,845

September 30, 2022	Reported at NAV	Level 3	Total
Private equity and venture capital	\$ 23,249,250	\$ 10,447,327	\$ 33,696,577
Opportunistic diversifiers	3,267,554	—	3,267,554
Private real assets	5,716,573	—	5,716,573
Total commitments and recallable capital	\$ 32,233,377	\$ 10,447,327	\$ 42,680,704

Note 6—Property and Equipment

Property and equipment is summarized below:

September 30,	2023	2022
Land	\$ 55,753,066	\$ 55,753,066
Technical equipment and software	63,725,775	61,743,972
Building and improvements	156,270,384	156,497,342
Office furniture	9,562,366	9,561,059
Vehicles	32,060	32,060
Total property and equipment	285,343,651	283,587,499
Minus: Accumulated depreciation	(91,588,878)	(83,299,547)
Net property and equipment	\$ 193,754,773	\$ 200,287,952

In April 2013, NPR Inc. completed construction of and occupied its new headquarters building. During the construction of the headquarters building, NPR Inc. capitalized interest totaling \$25,146,322. NPR Inc. is amortizing this interest over the remaining life of the building. In both 2023 and 2022, amortization of capitalized interest was \$502,926 and is included in “Depreciation and amortization” in the Consolidated Statements of Functional Expenses. The unamortized balance of capitalized interest is \$19,886,552 as of September 30, 2023, and \$20,389,478 as of September 30, 2022.

Note 7—Debt

A. Bonds payable—NPR Inc. financed the construction of its current headquarters building using *District of Columbia Revenue Bonds (National Public Radio, Inc. Issue) Series 2010* totaling \$162,125,000 (“Series 2010 Bonds”).

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 7— Debt (Continued)

A. Bonds payable (Continued)

Advance Refunding History—NPR Inc. completed two advance refundings, which affected portions of the Series 2010 Bonds. The first occurred in 2013⁴ and the second occurred in 2016⁵. Proceeds from the 2013 and 2016 bonds were deposited into irrevocable defeasance accounts and provided for all future debt service on the refunded portions of the Series 2010 Bonds. NPR Inc. continued to make debt service payments until the unrefunded Series 2010 Bonds matured on April 1, 2020. In 2020, NPR Inc. completed an advance refunding of the outstanding 2013 and 2016 bonds when the District of Columbia issued *District of Columbia Revenue Refunding Bonds (National Public Radio, Inc. Issue) Series 2020 (Taxable)* totaling \$188,290,000 (“Series 2020 Bonds”). The proceeds of the Series 2020 Bonds were deposited into an irrevocable defeasance account to provide for all future debt service on the 2013 and 2016 bonds.

Series 2020 Bonds—The serial portion of the Series 2020 Bonds has maturities ranging from April 1, 2022, through April 1, 2035, and the term portion has maturities ranging from April 1, 2042, through April 1, 2047. The Series 2020 Bonds bear interest at fixed rates from 1.438% to 3.532%, and interest is payable semi-annually (due each October 1st and April 1st). In 2023 and 2022, interest expense on the Series 2020 Bonds totaled \$5,564,719 and \$5,630,785 and is included in “Interest” in the Consolidated Statements of Functional Expenses.

NPR Inc., in its sole discretion, may redeem all or a portion of the Series 2020 Bonds prior to maturity. The make-whole redemption price (“Make-Whole Price”) is defined in the Indenture of Trust dated July 1, 2020 (“Indenture”). The Make-Whole Price is the greater of the principal amount to be redeemed or the net present value of the remaining scheduled payments of principal and interest, discounted by the then applicable United States Treasury Rate for similar maturity periods, plus varying basis points as provided for in the Indenture.

Issuance costs related to the Series 2020 Bonds were financed by bond proceeds, and the Series 2020 Bonds were issued at par.

The Series 2020 Bonds contain nonfinancial covenants with which NPR Inc. complied in 2023.

Maturities of the Series 2020 Bonds were as follows at September 30, 2023:

	Total
2024	\$ 5,760,000
2025	5,860,000
2026	5,965,000
2027	6,090,000
2028	6,235,000
Thereafter	150,910,000
Total bonds payable	\$ 180,820,000

⁴ District of Columbia Refunding Revenue Bonds (National Public Radio, Inc. Issue) Series 2013, \$87,430,000

⁵ District of Columbia Refunding Revenues Bonds (National Public Radio, Inc. Issue) Series 2016, \$70,075,000

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 7—Debt (Continued)

B. Lines of Credit—In October 2021, NPR Inc. established an unsecured revolving line of credit of \$50 million (“October 2021 Line”) with Truist Bank to support either working capital or general corporate uses. The October 2021 Line accrues interest at a rate equal to the daily Secured Overnight Financing Rate plus 1.15% and contains nonfinancial covenants with which NPR Inc. complied in 2023. During 2023 and 2022, NPR Inc. did not make any draws under the line of credit and, as a result, had no interest expense. There was no balance outstanding on this credit facility as of September 30, 2023 and 2022.

The October 2021 Line was due to expire on October 15, 2023. NPR Inc. and Truist Bank extended it for an additional 90 days to permit NPR Inc. and Truist Bank the opportunity to negotiate a multi-year renewal. NPR Inc. and Truist Bank executed the multi-year line of credit on December 19, 2023 (“December 2023 Line”). Between October 1, 2023 and December 19, 2023, NPR Inc. did not make any draws under the extended October 2021 Line. The December 2023 Line accrues interest at a rate equal to the one-month tenor Secured Overnight Financing Rate plus 1.40% and contains nonfinancial covenants with which NPR Inc. must comply. Any amounts borrowed are due by or on December 19, 2025.

Note 8—Retirement Plan

NPR Inc. offers a defined contribution plan under Section 403(b) of the Code for its administrative and union employees (“NPR Plan”). Under the NPR Plan, NPR Inc. contributes a percentage of the base compensation of each properly enrolled employee who has completed two years of qualified service with NPR Inc. For the years ended September 30, 2023 and 2022, NPR Inc. made contributions to the NPR Plan of \$7,433,878 and \$7,582,502, respectively.

NPM offers a savings plan under Section 401(k) of the Code for its employees (“NPM Plan”). Participants may, voluntarily, contribute and defer a portion of their wages up to the maximum amount allowable. NPM, at the discretion of the NPM Board, may make contributions on behalf of employees who have completed one year of qualified service with NPM. For the years ended September 30, 2023 and 2022, NPM made contributions to the NPM Plan of \$575,861 and \$602,717, respectively.

Note 9—Leases

NPR Inc. and NPM have non-cancelable lease arrangements for corporate facilities that expire at various dates ranging from fiscal year 2024 to fiscal year 2032. NPR Inc. and NPM do not have any leases that are classified as finance leases, and do not have any material office space subleases.

Rental payments under these leases include base rental amounts for the terms of each lease unless the lease contains variable costs (e.g., utilities, real estate taxes, operating expenses such as janitorial and common area maintenance, water, and insurance) based on an index or rate. If a lease does include indexed or variable costs at a specific rate, NPR Inc. and NPM include those costs as part of operating lease expense. Other leases contain variable costs for expenses that are not based on an index or rate. These variable lease payments are determined based on actual expenses incurred by the lessor and passed to either NPR Inc. or NPM on a periodic basis. NPR Inc. and NPM expense these non-lease components as incurred.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 9—Leases (Continued)

For leases that contain an option to extend for an additional period, management evaluated whether it is reasonably certain that NPR Inc. or NPM would, in fact, extend the lease. If NPR Inc. or NPM was not reasonably certain that a lease would be extended, the additional term was not included in the determination of the lease liability and right-of-use asset. If NPR Inc. or NPM was reasonably certain that a lease would be extended, the additional term was included in the determination of the lease liability and right-of-use asset.

Operating, variable and short-term lease expense in the Consolidated Statements of Activities for the years ended September 30, 2023 and 2022, which is included in “Facility lease, utilities, taxes, and related expenses” and “Satellite space and equipment” was:

<i>Year ended September 30, 2023</i>	NPR Inc.		NPM		Total
Operating lease expense	\$	861,968	\$	436,704	\$ 1,298,672
Variable lease expense		524,933		26,695	551,628
Short-term lease expense ⁶		1,346,487		—	1,346,487
Total lease expense	\$	2,733,388	\$	463,399	\$ 3,196,787

<i>Year ended September 30, 2022</i>	NPR Inc.		NPM		Total
Operating lease expense	\$	861,968	\$	603,576	\$ 1,465,544
Variable lease expense		451,756		64,008	515,764
Short-term lease expense ⁶		1,324,294		—	1,324,294
Total lease expense	\$	2,638,018	\$	667,584	\$ 3,305,602

The weighted-average remaining lease term and discount rate related to lease liabilities were:

<i>September 30,</i>	NPR Inc.		NPM	
	2023	2022	2023	2022
Weighted average remaining lease term	7.3 years	8.1 years	9 years	10 years
Weighted average discount rate	1.3%	1.2%	1.4%	1.4%

Aggregate remaining maturities of lease liabilities as of September 30, 2023, are as follows:

	NPR Inc.		NPM		Total
2024	\$	1,043,828	\$	422,970	\$ 1,466,798
2025		899,770		433,579	1,333,349
2026		755,817		444,455	1,200,272
2027		788,745		458,530	1,247,275
2028		833,106		502,225	1,335,331
Thereafter		2,172,993		2,090,780	4,263,773
Total operating lease payments		6,494,259		4,352,539	10,846,798
Minus: Imputed interest		(328,843)		(277,288)	(606,131)
Total operating lease liabilities	\$	6,165,416	\$	4,075,251	\$ 10,240,667

⁶ See Note 10(G) for information about the PRSS satellite transponder capacity lease.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 9—Leases (Continued)

As of September 30, 2023, NPR Inc. has \$1,508,169 of future payments under an additional corporate office lease that has not yet commenced. The lease will commence in April 2025 and has a lease term of five years and nine months.

Note 10—Commitments and Contingencies

A. Concentration of employees covered by Collective Bargaining Agreements (“CBA”)—At the end of 2023 and 2022, approximately 50% and 51% of NPR Inc.’s active employees were members of either the National Association of Broadcast Employees and Technicians union, Communications Workers of America (“NABET–CWA”) or the Screen Actors Guild–American Federation of Television and Radio Artists, Washington-Baltimore union (“SAG–AFTRA”), respectively. The CBA between NPR Inc. and SAG–AFTRA continues through July 30, 2025. The CBA between NPR Inc. and NABET–CWA covering audio engineers and technicians continues through March 31, 2025. In calendar year 2021, NPR Inc. voluntarily recognized NABET–CWA as the exclusive bargaining representative of employees within the organization’s Audience Growth, Business Partnerships, Communications, Content Operations, Content Production Technology, DevOps, and Product and Audience Technology teams. Negotiations on a new collective bargaining agreement concluded on November 9, 2023, and NABET–CWA members ratified the first three-year agreement.

B. Audits of costs incurred under select foundation and all government grants—Costs incurred under select foundation and all government grants are subject to audit. No audits occurred during 2023 and 2022. The ultimate liability, if any, from future audits is not expected to have a material adverse effect on NPR’s financial position.

C. Litigation—NPR Inc. is subject to various legal claims and contingencies arising in the ordinary course of NPR Inc.’s business. NPR Inc.’s exposure is generally limited through insurance coverage. While the outcomes of such matters are uncertain, management believes that their ultimate resolution will not have a material adverse effect on NPR Inc.’s financial position.

D. News personal services contracts and employment agreements—At September 30, 2023, NPR Inc. has personal services contracts and employment agreements (collectively, “Contract and Employment Agreements”) with news bureau chiefs, correspondents (domestic and international), editors, hosts, newscasters, producers, and reporters. Contract and Employment Agreements with fixed termination dates expire at various times through fiscal year 2026. At September 30, 2023, NPR Inc. has 50 (49 in 2022) Contract and Employment Agreements which continue in perpetuity until terminated.

E. Indemnification—From time to time, NPR Inc. enters into agreements for the acquisition or sale (including licensing) of goods or services in which NPR Inc. agrees to indemnify the other party. During 2023 and 2022, NPR Inc. had no losses because of its indemnification obligations. Additionally, NPR Inc. is not aware of any material liability arising from its indemnification obligations as of September 30, 2023.

F. Letters of credit—NPR Inc. has entered into three irrevocable transferable standby letter of credit agreements. Two agreements relate to NPR Inc.’s New York Bureau office space and total \$149,804 and \$64,766. The third agreement relates to NPR Inc.’s Chicago Bureau office space and totals \$100,000. NPM has entered into a standby letter of credit agreement for its New York office totaling \$164,625. Since inception, there has been no activity on any letter of credit through September 30, 2023 and 2022. Therefore, there is no balance outstanding as of either date.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 10—Commitments and Contingencies (Continued)

G. PRSS—The PRSS consists of a lease of satellite transponder capacity and ground equipment. The satellite transponders leasehold rights and the ground equipment not owned by individual interconnected stations are owned by The Public Radio Satellite Interconnection System Charitable Trust (“Trust”), which was created on July 16, 1990. The original Trust agreement was amended and restated on October 27, 2000, and again on May 13, 2014. The Trust is a qualified tax-exempt charitable trust that holds title to the leased satellite transponder capacity and purchased satellite equipment in trust for the benefit of interconnected public radio stations. The power and duties to administer the Trust are vested in three trustees duly elected by qualified interconnected stations. Certain actions contemplated by the Trust agreement, however, require a majority vote of the qualified interconnected stations.

Since inception, the Trust has executed various agreements with NPR Inc. either to lease or sublease its assets to NPR Inc. These agreements, under which NPR Inc. operates the PRSS, include leases for satellite transponder capacity and the ground equipment not owned by individual interconnected stations. While the various agreements do not require NPR Inc. to make lease payments to the Trust, NPR Inc. is responsible for the cost of maintaining and repairing the ground equipment not owned by individual interconnected stations. The Trust lease covering the ground equipment automatically renews each year. The leases may be terminated, without cause, by a majority vote of the qualified interconnected stations at any time with 24 months’ notice. In the event of default by NPR Inc., the leases may be terminated after conclusion of the specified cure period provided in the Trust lease by a majority vote of the Trust trustees. On October 27, 2000, the Trust and NPR Inc. executed a new transponder sublease agreement for satellite transponder capacity on the Galaxy IVR satellite (since replaced by the Galaxy XVI satellite). The term of the transponder sublease parallels the terms of the transponder lease with the satellite’s owner, Intelsat. In 2023, NPR Inc. extended the term of its contract with Intelsat through June 30, 2024.

H. Foreign correspondents—Foreign correspondents support NPR Inc.’s mission by reporting on the most important stories happening across the globe. NPR Inc. operates international bureaus around the world. In the ordinary course of NPR Inc.’s international activities, NPR Inc. and its foreign correspondents must comply with various immigration, foreign corporate tax presence, and domestic and international payroll and employment laws and regulations. Tax costs incurred by NPR Inc. are subject to review and adjustment by the respective taxing jurisdictions.

I. Deferred employer social security payments—NPR elected to defer the deposit and payment of the employer’s share of social security tax under the “Coronavirus Aid, Relief, and Economic Security (CARES) Act (“CARES Act”) which began on March 27, 2020 and ended on December 31, 2020. Under the terms of the CARES Act, 50% of the deferral was payable on December 31, 2021, and the remaining balance is payable on December 31, 2022. NPR Inc. and NPM paid its remaining obligations of \$2,641,306 in November 2022, and \$108,708 in December 2022, respectively. The employer’s share of social security tax payments deferred as of September 30, 2022, totaled \$2,750,014 and was included in “Accrued compensation, benefits, and taxes” in the Consolidated Statements of Financial Position.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 11—Net Assets with Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes or periods:

<i>September 30,</i>	2023	2022
Subject to expenditure for specific purposes:		
Donor-restricted gifts for a specified purpose (e.g., journalism, programming)	\$ 13,369,914	\$ 20,726,989
Current year distribution from endowment not yet available for use	—	6,445,180
Prior year distributions from endowment not yet available for use	5,207,466	9,338,807
Total subject to expenditure for specific purposes	18,577,380	36,510,976
Subject to the passage of time—For periods after fiscal year end	8,289,298	5,247,300
Subject to when a specified event occurs—Charitable gift annuities	588,548	290,838
Subject to NPR’s distribution policy and appropriation ⁷ :		
Donor-restricted endowment corpus amounts	216,357,618	216,173,333
Accumulated investment earnings on endowments	125,900,195	106,500,128
Total subject to NPR’s distribution policy and appropriation	342,257,813	322,673,461
Total net assets with donor restrictions	\$ 369,713,039	\$ 364,722,575

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose, by occurrence of the passage of time, or by other events specified by the donors as follows:

<i>Years ended September 30,</i>	2023	2022
Expiration of time restrictions	\$ 1,999,525	\$ 2,603,417
Specific event	—	23,722
Satisfaction of purpose restrictions:		
Content (e.g., News and information, Programming)	10,262,768	12,208,759
Distribution	286,732	—
Other	2,753,357	861,688
Subtotal satisfaction of purpose restrictions	13,302,857	13,070,447
Restricted-purpose endowment distribution:		
NPR’s general mission and operations	18,609,088	11,543,970
Journalistic excellence	1,806,952	516,732
Digital innovations/new technologies	3,080,666	75,405
Cultural journalism	81,521	76,203
Jazz journalism and programming	47,607	44,450
Operation of NPR facilities	12,590	11,818
Science journalism	4,751	4,436
Subtotal restricted-purpose endowment distribution	23,643,175	12,273,014
Total net assets released from donor restrictions	\$ 38,945,557	\$ 27,970,600

⁷ See Note 12 for a discussion of NPR’s Endowment.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 11—Net Assets with Donor Restrictions (Continued)

The fiscal year 2023 “Restricted-purpose endowment distribution” above does not agree to the “Appropriated for distribution” amount in Note 12(E). The difference (\$10,576,522) represents the partial release of previously deferred special distributions. Consistent with management’s prior year plan, NPR will release the balance of the remaining deferred special distributions in 2024.

The fiscal year 2022 “Restricted-purpose endowment distribution” above does not agree to the “Appropriated for distribution” amount in Note 12(E). The difference (\$6,445,180) represents a special distribution from the endowment that will not be released from net assets with donor restrictions until fiscal years 2023 and 2024.

“Content” includes activities related to NPR’s journalism, including journalistic collaborations with members (e.g., coverage such as criminal justice, diversity, education, elections, energy and the environment, global health and development, and religion); news desks and bureaus (e.g., Arts desk, Education desk, International desk, Investigative reporting desk); safety and security of NPR’s journalists; NPR Music, NPR’s Tiny Desk, and the production and acquisition of programs such as *Jazz Night in America*, and *Code Switch*. “Distribution” includes activities performed by NPR’s Distribution division, such as digital emergency alerting for hurricane activity in Gulf states. “Other” primarily includes NPR’s general operating activities.

Note 12—Endowment

At September 30, 2023 and 2022, NPR’s endowment consisted of 161 and 154 funds, respectively, established by donors for a variety of purposes including:

September 30,	Donor- restricted corpus amount	Accumulated investment earnings	2023
NPR’s general mission and operations	\$ 198,761,685	\$ 120,787,523	\$ 319,549,208
Journalistic excellence	12,265,955	3,151,008	15,416,963
Digital innovations/new technologies	1,500,000	658,513	2,158,513
Cultural journalism	1,695,860	851,751	2,547,611
Jazz journalism and programming	1,000,000	274,380	1,274,380
Operation of NPR facilities	250,000	84,967	334,967
Science journalism	100,000	27,172	127,172
Cultural internships	782,960	64,881	847,841
Endowment contributions not yet deposited into the investment account	1,158	—	1,158
Total endowment net assets	\$ 216,357,618	\$ 125,900,195	\$ 342,257,813

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 12—Endowment (Continued)

<i>September 30,</i>	Donor- restricted corpus amount	Accumulated investment earnings	2022
NPR's general mission and operations	\$ 198,749,484	\$ 102,704,639	\$ 301,454,123
Journalistic excellence	12,260,955	2,256,999	14,517,954
Digital innovations/new technologies	1,500,000	534,241	2,034,241
Cultural journalism	1,572,826	728,624	2,301,450
Jazz journalism and programming	1,000,000	200,993	1,200,993
Operation of NPR facilities	250,000	65,750	315,750
Science journalism	100,000	19,848	119,848
Cultural internships	731,010	(10,966)	720,044
Endowment contributions not yet deposited into the investment account	9,058	—	9,058
Total endowment net assets	\$ 216,173,333	\$ 106,500,128	\$ 322,673,461

A. Interpretation of Relevant Law—The NPR Inc. Board requires the preservation of the corpus (historic dollar value) of donor-restricted endowment funds absent explicit donor stipulations to the contrary. NPR therefore classifies the following as net assets with donor restrictions: the original value of gifts donated to the endowment, the original value of subsequent gifts to the endowment, and accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the endowment. Appreciation on donor-restricted endowment funds is classified in net assets with donor restrictions until those amounts are approved for distribution by the Foundation Board.

A distribution is determined in a manner consistent with the standard of prudence prescribed by the District of Columbia Uniform Prudent Management of Institutional Funds Act (“UPMIFA”), which is incorporated into NPR’s Investment Policies. The standard of prudence considers the duration and preservation of the endowment funds, the purposes of NPR and the endowment funds, general economic conditions, the possible effect of inflation or deflation, the expected total return from income, and the appreciation of investments. The amounts appropriated for expenditure are based on the endowment distribution policy.

B. Distribution Policy—NPR utilizes the total return concept (income yield and appreciation) in the management of its endowment. NPR’s distribution policy is designed to stabilize the annual spending levels and preserve the real value of the endowment over time. In accordance with NPR’s policy, a predetermined endowment-distribution rate consistent with NPR’s total return objective has been established and approved by the NPR Inc. Board. The distribution rate is calculated as 4% of the average March 31st fair value of investments for the preceding twelve fiscal quarters. This amount is included in “Net assets released from donor restrictions” in the Consolidated Statements of Activities.

C. Return Objectives and Risk Parameters—Under NPR’s Investment Policies, NPR invests its endowment assets in a manner that is intended to produce an average real rate of return that exceeds the 4% distribution rate over the long term and provides a predictable stream of funding to programs and operations supported by the endowment assets. Actual returns in any given year may vary from this amount.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 12—Endowment (Continued)

D. Funds with Deficiencies—From time to time, certain donor-restricted endowment funds may have fair values less than the amount required to be maintained by donors or by law (“Underwater Endowment Funds”). NPR has interpreted UPMIFA to permit spending from Underwater Endowment Funds in accordance with prudent measures required under law. Underwater Endowment Funds, if any, are reported in net assets with donor restrictions. At September 30, 2023, NPR had 77 Underwater Endowment Funds, which had corpus totaling \$112,435 and fair value of \$111,916, resulting in a deficit of \$519. At September 30, 2022, NPR had 81 Underwater Endowment Funds, which had corpus totaling \$293,685 and fair value of \$280,626, resulting in a deficit of \$13,059.

E. Changes in endowment—Changes in the endowment were as follows:

<i>Years ended September 30,</i>	2023		2022	
Endowment balance, beginning of year	\$	322,673,461	\$	368,189,158
Return on investments, net		32,466,720		(27,604,902)
Appropriated for distribution		(13,066,653)		(18,718,194)
Contributions		151,250		739,736
Purchasing power addition		33,035		67,663
Endowment balance, end of year	\$	342,257,813	\$	322,673,461

Note 13—Noncontrolling Interest

Noncontrolling interest on the Consolidated Statements of Financial Position consists of capital contributed by GBH and PBS adjusted by net income (loss) and after reductions for distributed capital. Net income (loss) is allocated as defined in the NPM limited liability company agreement, as amended. Future liquidations, if any, are proportionate to the extent of either GBH’s or PBS’ positive capital balances.

The following table presents a roll-forward of noncontrolling interest for 2023 and 2022:

	GBH		PBS		Total	
October 1, 2021, balance	\$	676,394	\$	611,309	\$	1,287,703
Plus: Share of NPM net income for the year ended September 30, 2022		128		71		199
Minus: Distribution to members in 2022		(54,000)		(30,000)		(84,000)
September 30, 2022, balance		622,522		581,380		1,203,902
Minus: Share of NPM net loss for the year ended September 30, 2023		(125,600)		(69,778)		(195,378)
Minus: Distribution to members in 2023		(38,700)		(21,500)		(60,200)
Plus (Minus): Redistribution to agree to NPM 2023 Statements of Members’ Capital		2		(2)		—
September 30, 2023, balance	\$	458,224	\$	490,100	\$	948,324

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 14—Related Party Transactions

During 2023 and 2022, NPR Inc. received contributions from the NPR Inc. Board and Foundation members totaling \$532,795 and \$1,787,768, respectively. These amounts do not include contributions received because of NPR Inc. Board and Foundation Board members recommending one or more distributions by a donor-advised fund, private foundation, or similar entity in lieu of direct donor payment.

NPM conducts activities on behalf of and with GBH. During 2023 and 2022, the percentage of NPM's gross billings placed with GBH totaled two percent. As of September 30, 2023 and 2022, the percentage of NPM's accounts payable owed to GBH was two percent and one percent, respectively. GBH is a member of the PMI Network (see discussion in Note 3(A)).

Note 15—Nonrecurring Fair Value Measurements

NPR's financial instruments that are not measured at fair value on a recurring basis as of September 30, 2023 and 2022, consisted of the following: accounts and pledges receivable; prepaid expenses and other assets; accounts payable and accrued expenses; accrued compensation, benefits, and taxes; acquired programming obligations; deferred revenue; accrued interest payable; and other liabilities.

The fair value of the following approximates the carrying amount due to the standard terms and relatively short maturity of the financial instruments: accounts receivable; prepaid expenses and other assets; accounts payable and accrued expenses; accrued compensation, benefits, and taxes; acquired programming obligations; deferred revenue; accrued interest payable; and other liabilities. The carrying amount represents the amount at which the financial instrument is recorded on NPR's books. The fair value is the estimated amount at which an instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

The following tables present the carrying amounts and the estimated fair values of NPR's remaining financial instruments:

September 30, 2023	Level in fair value hierarchy	Carrying Amount	Fair value
Pledges receivable ⁸	2	\$ 13,251,101	\$ 13,190,145
Bonds payable	2	\$ 180,820,000	\$ 139,552,087

September 30, 2022	Level in fair value hierarchy	Carrying Amount	Fair value
Pledges receivable ⁸	2	\$ 16,452,667	\$ 15,619,261
Bonds payable	2	\$ 185,680,000	\$ 145,284,017

NPR's fair value estimation methodology is:

- ***Pledges receivable***—The fair value of pledges to be received within one year approximates the carrying amount due to the relatively short maturity of these financial instruments. Receivables for pledges to be received after one year are initially recorded using the present value of future cash flows.

⁸ The carrying amount of pledges receivable represents gross pledges receivable less the discount to present value.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 15—Nonrecurring Fair Value Measurements (Continued)

- *Pledges receivable (continued)*—Receivables are then discounted using risk-free rates that approximate U.S. Treasury borrowing rates at the time of the gift for the respective periods of contribution. The estimated fair value of the pledges to be received after one year reflects the present value of the future cash flows using risk-free rates that approximate U.S. Treasury borrowing rates at the end of fiscal years 2023 and 2022, for the respective remaining pledge payment period.
- *Bonds payable*—NPR Inc. utilized a financial services company to determine the fair value of the bonds payable (see Note 7(A)). The estimated fair value reflects current market values for bonds with similar maturities, credit quality, coupons, and call features. Management has analyzed the estimates, assumed credit quality, call features, and cash flow data provided by the third party and concluded these estimates appropriately present the fair value of the bonds payable.

Note 16—Liquidity and Availability

The following reflects NPR’s financial assets as of the Consolidated Statements of Financial Position dates, reduced by amounts not available for general use because of contractual or donor-imposed restrictions within one year of the Consolidated Statements of Financial Position dates.

September 30,	2023	2022
Total consolidated assets	\$ 771,776,128	\$ 780,251,331
Minus: Nonfinancial assets		
Property and equipment, net	(193,754,773)	(200,287,952)
Operating lease right-of-use assets	(8,389,744)	(9,545,443)
Prepaid expenses and other assets	(9,446,187)	(9,218,211)
Goodwill	(182,301)	(364,581)
Financial assets	560,003,123	560,835,144
Minus: Financial assets unavailable for general expenditures within one year, due to:		
Contractual or donor-imposed restrictions:		
Restricted by donor with time or purpose restrictions	(21,659,213)	(29,196,879)
Conditional contribution refundable advances	(1,416,564)	(2,255,984)
Subject to NPR’s distribution policy, appropriation, and satisfaction of donor restrictions	(320,432,316)	(308,537,388)
Subject to when a specified event occurs—Charitable gift annuities	(1,350,028)	(733,523)
Restricted cash	(3,024,822)	(3,068,060)
Deferred employer social security taxes under the CARES Act required to be repaid	—	(2,750,014)
Employee health claims contractual funding obligation	(7,907,675)	(7,646,758)
Funds designated for the NPR Network	(1,264,300)	—
Other	(948,780)	(1,204,358)
Board designations:		
For PRSS activities	(8,295,306)	(7,564,391)
Amounts constituting liquidity reserves	(81,182,488)	(75,449,833)
Financial assets available to meet general expenditure cash needs within one year	\$ 112,521,631	\$ 122,427,956

National Public Radio, Inc.

Notes to Consolidated Financial Statements

Note 16—Liquidity and Availability (Continued)

NPR is supported by restricted contributions that require resources to be used in a particular manner or in a future period. NPR must maintain sufficient resources to meet its responsibilities to its donors. Thus, financial assets may not be available for general expenditures within one year. However, amounts already appropriated from either the donor-restricted endowment or board-controlled accounts were not subtracted as unavailable.

As part of NPR's liquidity management, NPR has a policy to structure its financial assets to be available as general expenditures, liabilities, and other obligations come due, which permits management to invest cash exceeding daily requirements in short-term investments. Occasionally, NPR may, with the concurrence of the NPR Inc. Board and Foundation Board, add a portion of any operating surplus to its liquidity reserves.

Although the liquidity analysis excludes board-designated amounts set aside for long-term investing, those resources could, after action by the NPR Inc. Board and Foundation Board, be used to support general expenditures. Furthermore, in the event of an unanticipated liquidity need, NPR Inc. could draw upon a line of credit totaling \$50 million (see Note 7(B)).

Supplementary Information

National Public Radio, Inc. (Parent Company Only)

Supplemental Statements of Financial Position

September 30,	2023	2022
Assets		
Cash and cash equivalents	\$ 18,206,717	\$ 12,924,101
Restricted cash	2,860,197	2,903,435
Accounts receivable, net	35,647,177	37,429,013
Pledges receivable, net	12,720,458	16,252,355
Investments	107,700,997	121,457,793
Property and equipment, net	193,248,770	199,750,381
Operating lease right-of-use assets	4,734,803	5,513,455
Prepaid expenses and other assets	9,310,423	9,090,791
Investment in NPR Asset Holding Company, Inc.	4,085,591	4,377,390
Total assets	\$ 388,515,133	\$ 409,698,714
Liabilities and Net Assets		
Liabilities		
Accounts payable and accrued expenses	\$ 13,773,482	\$ 11,750,881
Accrued compensation, benefits, and taxes	19,576,857	18,238,983
Acquired programming obligations	2,618,997	3,591,392
Deferred revenue	22,534,666	23,970,520
Due to subsidiaries	3,265,535	10,437,978
Accrued interest payable	2,760,952	2,803,767
Other liabilities	2,552,997	2,913,236
Conditional contribution refundable advances	1,416,564	2,255,984
Operating lease liabilities	6,165,416	7,097,181
Bonds payable	180,820,000	185,680,000
Total liabilities	255,485,466	268,739,922
Net assets		
Net assets without donor restrictions	112,041,160	116,808,338
Net assets with donor restrictions	20,988,507	24,150,454
Total net assets	133,029,667	140,958,792
Total liabilities and net assets	\$ 388,515,133	\$ 409,698,714

See independent auditor's report under "Other Matters: Supplementary Information."

National Public Radio, Inc. (Parent Company Only)

Supplemental Statements of Activities

<i>Years ended September 30,</i>	2023	2022
Changes in net assets without donor restrictions		
Operating revenues		
Core and other programming fees	\$ 96,172,351	\$ 93,289,053
Corporate sponsorships	101,049,318	135,124,349
Contributions:		
Contributions of cash and other financial assets ⁹	27,841,016	26,326,825
Net assets released from donor restrictions	14,079,356	15,572,650
Total contributions	41,920,372	41,899,475
NPR Foundation board-designated and endowment support distributions	25,527,779	13,266,931
Satellite interconnection and distribution	13,966,618	12,122,335
Use of current year net investment returns for operations	6,588,643	1,305,295
Contributions of nonfinancial assets	1,945,282	2,357,919
Commercial programming distribution	11,542,265	8,573,379
Licensing of intellectual property	4,938,749	2,858,892
Event and show ticket sales	4,013,911	1,697,156
Other	4,094,791	4,263,489
Total operating revenues	311,760,079	316,758,273
Operating expenses		
Program services:		
Content production and distribution	160,983,923	161,076,501
Satellite interconnection and distribution	17,527,566	15,268,846
Digital, content support, and other	35,330,328	34,056,258
Total program services	213,841,817	210,401,605
Support services:		
General and administrative	79,096,959	82,988,629
Fundraising	6,242,186	5,352,921
Total support services	85,339,145	88,341,550
Total operating expenses before reduction in workforce	299,180,962	298,743,155
Reduction in workforce	5,414,489	—
Total operating expenses	304,595,451	298,743,155
Operating surplus	\$ 7,164,628	\$ 18,015,118

Continued on the next page

⁹ In 2022 and 2023, NPR Inc. recorded "Contributions of cash and other financial assets" revenue in net assets without donor restrictions from grants awarded by the following federal agencies totaling:

<i>Years ended September 30,</i>	2023	2022
National Endowment for the Arts	\$ 40,000	\$ 80,000

National Public Radio, Inc. (Parent Company Only)

Supplemental Statements of Activities (Continued)

<i>Years ended September 30,</i>	2023	2022
Changes in net assets without donor restrictions (continued)		
Nonoperating activities		
Return on investments, net	\$ 2,877,126	\$ (8,112,367)
Change in investment in subsidiary	(291,798)	(522,125)
Interest expense	(5,564,719)	(5,630,785)
Depreciation and amortization	(8,398,488)	(7,718,346)
Other, net	(553,927)	270,509
Total nonoperating activities	(11,931,806)	(21,713,114)
Decrease in net assets without donor restrictions	(4,767,178)	(3,697,996)
Changes in net assets with donor restrictions		
Contributions of cash and other financial assets	10,451,055	9,001,455
Split-interest agreement contributions	297,710	178,020
Return on investments, net	168,644	(151,964)
Net assets released from donor restrictions	(14,079,356)	(15,572,650)
Decrease in net assets with donor restrictions	(3,161,947)	(6,545,139)
Change in net assets	(7,929,125)	(10,243,135)
Net assets, beginning of year	140,958,792	151,201,927
Net assets, end of year	\$ 133,029,667	\$ 140,958,792

See independent auditor's report under "Other Matters: Supplementary Information."

NPR Foundation

Supplemental Statements of Financial Position

September 30,	2023		2022	
Assets				
Cash and cash equivalents	\$	3,689,509	\$	9,896,826
Pledges receivable, net		52,260		15,659
Investments		370,239,600		348,991,253
Due from NPR Inc.		3,518,333		9,890,805
Total assets	\$	377,499,702	\$	368,794,543
Liabilities and Net Assets				
Liabilities	\$	89,846	\$	49,608
Net assets				
Net assets without donor restrictions		28,685,322		28,172,812
Net assets with donor restrictions		348,724,534		340,572,123
Total net assets		377,409,856		368,744,935
Total liabilities and net assets	\$	377,499,702	\$	368,794,543

See independent auditor's report under "Other Matters: Supplementary Information."

NPR Foundation

Supplemental Statements of Activities

<i>Years ended September 30,</i>	2023	2022
Changes in net assets without donor restrictions		
Revenues, gains, and other support		
Contributions of cash and other financial assets	\$ 5,627,480	\$ 3,542,735
Return on investments, net	2,883,037	(2,211,456)
Net assets released from donor restrictions	24,866,201	12,397,950
Total revenues, gains, and other support	33,376,718	13,729,229
Expenses		
Transferred to NPR Inc.:		
Annual support	6,850,507	3,667,670
Board-designated and endowment support	25,527,779	13,266,931
Compensation, taxes, and benefits	90,389	52,639
Miscellaneous contracted services	286,446	100,379
Connectivity, supplies, postage, and other office expenses	3,279	1,709
Facility lease, utilities, taxes, and related expenses	6,465	3,319
Marketing	3,217	2,671
Travel, conferences, meetings, and events	65,251	103,982
Other	30,875	14,679
Total expenses	32,864,208	17,213,979
Increase (decrease) in net assets without donor restrictions	512,510	(3,484,750)
Changes in net assets with donor restrictions		
Contributions of cash and other financial assets	518,857	2,314,110
Return on investments, net	32,499,755	(27,604,902)
Net assets released from donor restrictions	(24,866,201)	(12,397,950)
Increase (decrease) in net assets with donor restrictions	8,152,411	(37,688,742)
Change in net assets	8,664,921	(41,173,492)
Net assets, beginning of year	368,744,935	409,918,427
Net assets, end of year	\$ 377,409,856	\$ 368,744,935

See independent auditor's report under "Other Matters: Supplementary Information."